



El Paso County, Colorado

2026 ANNUAL ACTION PLAN

The 2026 Annual Action Plan is a comprehensive strategic plan to support the goals of the Community Development Block Grant (CDBG) Program administration for the 2026 program year.

Prepared for
United States Department of Housing & Urban Development
El Paso County, Colorado Residents

Prepared by
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Executive Summary

AP-05 Executive Summary – 24 CFR 91.200(c), 91.22(b)

1. Introduction

Since 1974, the federal Community Development Block Grant (CDBG) Program has provided a flexible source of annual funding to communities nationwide. The CDBG program offers local governments, in conjunction with citizen participation, the opportunity to address a wide range of unique community development needs. An Annual Action Plan is required by the U.S. Department of Housing and Urban Development (HUD) from all jurisdictions receiving Community Development Block Grants (CDBG). El Paso County is submitting its 2026 Annual Action Plan as the final Annual Action Plan of the 2022-2026 Consolidated Plan. This Action Plan was developed in accordance with HUD guidelines 91.220. This document addresses the general issues relating to citizen involvement and planning necessary to address community needs. The Action Plan also includes information on the anticipated \$1,116,025 in CDBG funds allocated for the 2026 program year, which runs from April 1, 2026 - March 31, 2027, as well as an additional \$177,856 which will be pulled from prior year resources.

The CDBG activities, which are outlined in this plan, strictly adhere to the three main national objectives established by HUD. Those objectives include:

- Activities principally benefitting low- and moderate-income residents
- Aiding in the prevention or elimination of slums or blight
- Meeting an urgent community need

This plan's activities are organized around established priorities and assessed based on the level of need. By addressing these priorities, the County seeks to achieve the local goals outlined in the 2022-2026 Consolidated Plan. Moreover, El Paso County's CDBG objectives align with both federal CDBG goals and the County's Strategic Plan. The County's CDBG goals focus on fostering viable communities by offering various affordable housing options, supporting critical services, strengthening the local economy, and leveraging community resources to boost collaboration and partnerships. Additionally, the County's CDBG program is committed to ensuring effective planning and efficient program administration.

The County's approach to achieving its goals is not one-dimensional; rather, it is comprehensive and holistic, recognizing that housing, community, and economic development are all interrelated. Addressing the community's needs requires a broad, integrated approach aimed at fostering a vibrant community, a strong economy, and a healthy environment. This document, in conjunction with the Consolidated Plan, will support the County in fulfilling its CDBG program goals. Details regarding the County's strategies and objectives are outlined throughout this Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Following extensive analysis that led to the development of the 2022-2026 Consolidated Plan, the County has identified the following ten high-priority needs, along with corresponding goals and strategies:

- H1: Improve access to transportation services and infrastructure, remove impediments to mobility, and increase access to opportunities

- Strategy: Utilize CDBG allocation to annually fund activities related to transportation accessibility which will serve to strengthen regional collaboration and transportation connections that increase access to opportunity
- H2: Rehabilitation of pre-existing housing inventory to increase affordable, accessible housing choices
 - Strategy: Utilize CDBG allocation to annually fund activities that rehabilitate income-eligible, owner-occupied housing and publicly supported housing to increase the number of accessible units
- H3: Increase fair housing education, outreach, and enforcement
 - Strategy: El Paso County CDBG staff will regionally coordinate semi-annual fair housing outreach and educational opportunities
- HM1: Assist in ensuring that homelessness is brief, rare, and non-recurring
 - Strategy: Utilize CDBG allocation to fund activities that assist eligible residents who are experiencing homelessness
- SN1: Help special needs residents obtain housing and remain housed while living independently as they choose
 - Strategy: Utilize CDBG allocation to fund activities that assist special needs residents with housing needs
- SN2: Reduce accessibility barriers (ADA compliance)
 - Strategy: Utilize CDBG allocation to fund activities that reduce accessibility barriers and assist with ADA compliance
- SN3: Provide for and improve access to services to stabilize living situations and enhance quality of life, particularly for seniors, youth, and special needs populations
 - Strategy: Utilize CDBG allocation to provide for and improve access to services to stabilize living situations and enhance quality of life, particularly for seniors, youth, and special needs populations
- CD1: Improve infrastructure to foster accessible and livable neighborhoods and improve access to public amenities
 - Strategy: Utilize CDBG allocation to improve infrastructure which fosters accessible and livable neighborhoods and improves access to public amenities
- CD2: Develop or improve facilities that provide services to low- to moderate income residents and special needs populations
 - Strategy: Utilize CDBG allocation to develop or improve facilities that provide services to low- to moderate income residents and special needs populations
- CD3: Expand economic opportunities for low- to moderate income residents
 - Strategy: Utilize CDBG allocation to expand economic opportunities for low- to moderate income residents

3. Evaluation of past performance

In assessing past performance, CDBG program staff identified the following key points:

- Subrecipients receiving infrastructure funding were generally satisfied with the outcomes and sought funding again in subsequent years. However, rural projects often face challenges in attracting a wide range of contractors during the open RFP process.
- Subrecipients of public facility funding were typically pleased with the results but seldom request similar funding in future years. This is because many public facility projects have focused on ADA compliance, and once a facility meets these standards, additional funds are usually unnecessary.
- The Public Service allocation cap limits many potential applicants, yet it remains the most popular category for applications. While subrecipients of public service funding were generally satisfied, some found the requirements of federal funding, particularly related to tracking clientele and activities involving homelessness, to be burdensome.
- CDBG subrecipients continue to commend the program for its robust technical assistance and frequent public meetings, including one-on-one consultations and in-person training opportunities. Furthermore, community

outreach efforts have been particularly successful in widespread areas of El Paso County. This external-facing approach ensures the program remains open to public feedback, fostering collaboration with community stakeholders.

- Feedback from subrecipients has provided the El Paso County CDBG program with valuable insights into which projects are most beneficial for all parties involved. Through extensive community outreach, along with evaluations of past program years, community needs, and goal achievements, it became clear that three primary focus areas must continue: housing goals and priorities, homelessness and special needs goals and priorities, and community development needs goals and priorities. Special attention was given to developing concrete, measurable strategies for achieving goals in these areas, with a focus on ensuring development in rural communities.

4. Summary of Citizen Participation Process and consultation process

The 2026 Annual Action Plan was developed through extensive public outreach efforts. These efforts included monthly meetings of the Community Development Advisory Board (CDAB), citizen participation meetings, a call for funding proposals from across El Paso County, and a public review of the plan with a 30-day comment period. Additionally, the County consulted with staff from participating jurisdictions, as well as various local agencies and organizations, to discuss program priorities, available funding, and the proposal process. The groups and organizations listed below played key roles in the development of the Annual Action Plan and are involved in various aspects of the CDBG program.

- **The Public:** To ensure the program addresses local community needs, the public was encouraged to participate in all phases of the program and plan development.
- **Participating Jurisdictions, Nonprofits, and Service Organizations:** These groups were vital in identifying community needs. Their input during the development of the plan was essential and invaluable. Additionally, public outreach events promoting housing and community development were held in rural areas.
- **Community Development Advisory Board (CDAB):** CDAB is a volunteer community board that provides recommendations on CDBG-related matters, including community needs, issues, and fund allocations. Appointed by the Board of County Commissioners, the board consists of one member from each participating jurisdiction and one member from each Commissioner District (12 members total). CDAB is a dedicated and essential volunteer group integral to the program's success.
- **El Paso County Economic Development Department (CDBG Staff):** The Economic Development Department serves as the lead agency, overseeing the administration of the County's CDBG program.
- **El Paso County Board of County Commissioners (BoCC):** As the recipient of CDBG funds, the County is responsible for program administration and fund utilization. The BoCC provides final approval for CDBG plans and makes the final decisions on funding allocations.

In addition to the standard publications and consultations outlined in our Citizen Participation Plan (as described in the 2022-2026 Consolidated Plan), the El Paso County CDBG program has leveraged its website to enhance outreach. The CDBG webpage is regularly updated to improve user experience, with the homepage highlighting public notices, comment periods, and upcoming meetings. The website was redesigned to ensure visitors are immediately informed about participation opportunities.

Further enhancing outreach, El Paso County uses Constant Contact email campaigns to inform constituents and stakeholders about CDBG events. These campaigns include one-page flyers created using Canva, providing clear, easy ways for individuals to engage in the CDBG process.

5. Summary of public comments

Please see Appendix B for a full record of public comments received during the Annual Action Plan open comment period.

6. Summary of comments or views not accepted and the reasons for not accepting them

No comments were refused.

7. Summary

Efforts to educate and encourage citizen participation were an ongoing aspect of the planning process. Opportunities to provide feedback and engage in the development of this plan were made available throughout the County. The following public notification, outreach efforts, and citizen involvement opportunities were implemented during the process: All public notices were published in widely circulated newspapers, in both English and Spanish, prior to public hearings and other meetings. These notices were also posted online in advance. In addition, coordinated email campaigns were sent to community partners, constituents, and previous subrecipients to inform them of upcoming public events. Informational handouts were created to provide general details about the CDBG program, the planning process, participation opportunities, and available funding. These handouts allowed interested parties to request more information and stay informed about CDBG activities. They were made available at each public meeting and online during public comment periods. Furthermore, the Plan was shared with all municipalities to encourage localized citizen involvement. A display of the Annual Action Plan and related materials was set up in the main lobby of the El Paso County Economic Development Department, located at 9 E Vermijo Ave. Additional examples can be found in Appendix A.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	El Paso County, CO	
CDBG Administrator	El Paso County, CO	Economic Development

Table 1 – Responsible Agencies

Narrative (optional)

El Paso County's Economic Development Department is the CDBG Administrator for this program.

Consolidated Plan Public Contact Information

Anyone interested in learning more about our Consolidated Plan can request access to the plan via email or in person at our office located in downtown Colorado Springs at 9 E Vermijo Avenue, Colorado Springs, CO 80903. Our office is open to the public during normal business hours, five days a week, and is ADA-accessible.

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The County, through its Economic Development Department and CDBG staff, will serve as the lead agency for the El Paso County CDBG program and for preparing the 2026 Annual Action Plan. The County's housing and community development efforts depend on the collaboration of a diverse network of public, private, and nonprofit organizations across the region. Throughout the Annual Action Plan, both current and prospective CDBG partners are identified, reflecting their essential roles in implementing and overseeing housing and community development initiatives countywide.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(I))

As the lead agency, the El Paso County Economic Development Department administers the CDBG program. The program is carried out in coordination with local governments, nonprofit organizations, and both public and private entities. The Department also provides technical assistance to nonprofits and local governments that receive CDBG funding from the County. El Paso County is committed to taking all necessary steps, in accordance with HUD guidelines, to ensure compliance with applicable laws and program requirements. Public and assisted housing providers, as well as governmental health, mental health, and nonprofit service agencies, are invited each year to participate in the Annual Action Plan process and apply for funding. Not all organizations elect to participate, which may be partly due to the 15 percent cap on public services funding. Further details on outreach, consultation, and engagement with these organizations are provided in AP-10.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Randi Davis, a housing-focused Community Development Analyst with the El Paso County Economic Development Department, serves as the acting Treasurer on the Pikes Peak Continuum of Care board. In this role, she helps develop a three-year Strategic Plan aimed at making homelessness in the community rare, brief, and nonrecurring. The Continuum of Care, a community-wide collaborative, meets monthly to assess progress toward its goals, refine objectives, and establish flexible funding strategies that leverage existing resources such as CDBG. This coordinated approach provides critical support to nonprofit agencies as they expand and strengthen their programs and services. Additionally, the El Paso County Economic Development Department provides certifications of consistency for organizations applying for Continuum of Care funding, confirming alignment with the goals outlined in the County's Consolidated Plan.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

El Paso County does not receive ESG funding. However, with Economic Development staff serving on the local Continuum of Care (CoC) Board, the County is well positioned to quickly identify and address any issues related to the funding and operation of the HMIS system. Staff are available to provide technical assistance and support as needed.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

1	Agency/Group/Organization	A Mother's Choice Midwifery, Inc.
	Agency/Group/Organization Type	Services-Children Services-Health Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Demetra Seriki of A Mother's Choice participated in a 1:1 meeting on December 29, 2025 and expressed interest in applying in 2026. During consultation, Demetra Seriki expressed a need for midwifery services and prenatal care for women.
2	Agency/Group/Organization	Archway Housing & Services
	Agency/Group/Organization Type	Services-Children Services-homeless Non-profit
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Becca Rando of Archway Communities participated in a 1:1 meeting on January 12, 2026 and expressed interest in applying in 2026. During consultation, Archway Housing indicated a greater need within the community to address affordable housing unit shortfalls, specifically among LMC families with children.
3	Agency/Group/Organization	BROTHERS REDEVELOPMENT, INC
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Kathryn McMichael and Jason McCullough of Brothers Redevelopment participated in a check-in meeting on February 20, 2026. During all consultations, BRI expressed a continued need for additional emergency senior housing rehabilitation projects, so the elderly may be allowed to age in place within their homes. BRI appreciated and recognized that additional help may be needed, promoting their rehab programs in the community and partnering with other local non-profits to greater actualize broader LMH goals.
4	Agency/Group/Organization	Catamount Institute
	Agency/Group/Organization Type	Services-Children Services-Education Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Maury Petersen of Catamount Institute participated in a 1:1 meeting on February 2, 2026 and expressed interest in applying in 2026. During consultation, Catamount Institute expressed a greater need for outdoor education, activities and accessibility for LMC, presumed benefit populations within the community.
5	Agency/Group/Organization	Center for Employment Opportunities, Inc.
	Agency/Group/Organization Type	Services-Employment Services - Narrowing the Digital Divide Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	During a January 15, 2026 consultation, Livia Vigee of CEO expressed interest in applying in 2026. During all consultations, CEO expressed a greater need for employment training services, LMC referral services and LMJ placement services within our community.
6	Agency/Group/Organization	City of Colorado Springs
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Representatives from the City of Colorado Springs participated in regional consultation and outreach activities during development of the 2026 Annual Action Plan. Barb Van Hoy participated in a shared Community Development Week event held on April 9, 2026 at Silver Key Senior Services, which provided opportunities for residents and service providers to discuss housing, supportive services, community development needs, and available federal resources within the region.</p> <p>The City of Colorado Springs also collaborated with El Paso County and regional partners during preparation of the regional Housing Needs Assessment, contributing data, local housing market insights, and community development perspectives impacting both urban and surrounding rural areas. In addition, Katie Sunderlin, Housing Solutions Manager for the City of Colorado Springs, serves on the El Paso County Housing Authority Board, helping support ongoing coordination regarding regional housing initiatives and affordable housing strategies. Representatives from the City and County also work collaboratively through the Pikes Peak Continuum of Care to address homelessness, housing stability, and supportive service coordination throughout the region.</p> <p>Anticipated outcomes of this consultation include continued regional coordination on housing and community development priorities, improved sharing of data and resources, and strengthened collaboration between local jurisdictions to address affordable housing, homelessness, infrastructure, and community service needs throughout the Pikes Peak region.</p>
7	<p>Agency/Group/Organization</p>	<p>City of Fountain</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The City of Fountain was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where a City representative provided input regarding local community development priorities, infrastructure needs, and public facility improvements impacting residents within the southern, typically LMA, portion of the County. Anticipated outcomes of this consultation include continued coordination between El Paso County and the City of Fountain regarding infrastructure improvements, accessibility needs, and community development priorities supporting residents throughout the community.</p>
8	<p>Agency/Group/Organization</p>	<p>City of Manitou Springs</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Manitou Springs was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where a City representative provided input regarding local community development priorities, infrastructure needs, and public facility improvements impacting residents within the affluent western portion of the County. Anticipated outcomes of this consultation include continued coordination between El Paso County and the City of Manitou Springs regarding infrastructure improvements, accessibility needs, and community development priorities supporting residents throughout the community.
9	Agency/Group/Organization	Colorado Youth Outdoors
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Martin Trujillo of Colorado Youth Outdoors participated in a 1:1 meeting on January 21, 2026 and expressed interest in applying in 2026. During consultation, CYO expressed a greater need for outdoor education, activities and accessibility for LMC, presumed benefit populations within the community.
10	Agency/Group/Organization	CDAB- Community Development Advisory Board
	Agency/Group/Organization Type	Volunteer board
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy Grantee management
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This board reviews and recommends EPC CDBG applications to the Board of County Commissioners for final approval. The CDAB seats volunteer representatives for El Paso County Commissioner Districts 1-5, as well as the municipalities of Calhan, Ramah, Fountain, Manitou Springs, Green Mountain Falls, Palmer Lake and Monument. These volunteers reviewed the 2026 program year applications February to April 2026. Their recommendations are included in the Annual Action Plan and were brought to the Board of County Commissioners during a regularly scheduled meeting for approval.
11	Agency/Group/Organization	Community Economic Defense Project
	Agency/Group/Organization Type	Services-homeless Service-Fair Housing Non-profit

	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Kirby Rising of CEDP participated in a 1:1 meeting on January 7, 2026 and expressed interest in applying in 2026. Members of their organization participated in the January 20, 2026 Application Webinar. During consultation, CEDP indicated a greater need within the community to address affordable housing shortfalls, specifically among LMC families with children.
12	Agency/Group/Organization	CPCD
	Agency/Group/Organization Type	Services-Education Child Welfare Agency Non-profit
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Amanda Rodgers of CPCD attended EPC's application webinar on January 20, 2026. Stephanie Samora of CPCD attended EPC's March 13, 2026 public hearing. During all consultations, CPCD continually highlighted an ever-present need to address child welfare within our community, specifically by providing family-based education services to LMC families with children.
13	Agency/Group/Organization	Confluence Affordable Housing Project
	Agency/Group/Organization Type	PHA Services - Housing Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Kendra Wilson of CAHP participated in a 1:1 meeting on November 19, 2025 and expressed interest in applying in 2026. During consultation, CAHP identified an increased community need to address unit shortages in affordable housing, particularly for LMC families with children.
14	Agency/Group/Organization	Crossroads Ministries, Inc.
	Agency/Group/Organization Type	Faith-based organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Erika Bohyer of Crossroads Ministries, USA participated in a 1:1 meeting on December 19, 2025 and expressed interest in applying in 2026. During consultation, Crossroads Ministries recognized a growing need in the community to expand access to affordable housing, with a particular focus on LMC families with children.
15	Agency/Group/Organization	El Paso County Economic Development
	Agency/Group/Organization Type	Other government - County

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy Grantee management
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	El Paso County's Economic Development Department is responsible for the administration of the entitlement funding from HUD for the CDBG program. As such, all departments in this office are heavily involved and consulted during all plan preparations.
16	Agency/Group/Organization	El Paso County Housing Authority
	Agency/Group/Organization Type	PHA Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy Grantee Management

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The El Paso County Housing Authority was consulted throughout the development of the 2026 Annual Action Plan through ongoing coordination meetings, program discussions, and participation in public engagement activities. Consultation focused on regional housing needs, barriers to housing stability, and strategies to expand and preserve affordable housing opportunities within El Paso County. The Housing Authority shared insights regarding continued demand for affordable homeownership opportunities through the Pikes Peak Down Payment Assistance Program, as well as the increasing needs of low- and moderate-income households, seniors, and residents facing housing cost burdens.</p> <p>Because the El Paso County Housing Authority and the Community Development Block Grant (CDBG) program are both administered within the County's Economic Development Department, coordination between the programs occurs on an ongoing basis throughout the year. This structure allows for integrated planning efforts and improved alignment between affordable housing, neighborhood revitalization, and community development activities. In addition, Randi Davis, staff liaison to the Housing Authority, participated in the 2026 Annual Action Plan public meetings to facilitate coordination between local housing programs and community development priorities.</p> <p>Anticipated outcomes of this consultation include continued collaboration between the County and the Housing Authority to improve housing stability, support aging in place for senior residents, preserve existing affordable housing stock, and strengthen regional coordination on housing and community development initiatives.</p>
17	<p>Agency/Group/Organization</p>	<p>EL PASO COUNTY</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - County</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy Grantee management</p>

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with El Paso County Parks, Community Services, Public Works, Emergency Management, and Public Health departments is ongoing for our program as we stay in communication regarding floodplain/wetland issues and major improvements to public lands and natural resources. El Paso County has also developed a regional emergency management system that continues to grow and respond proactively to potential threats. Our program also had the opportunity to review the Pikes Peak Regional Emergency Management Plan. El Paso County Parks & Community Services has also utilized CDBG funds in a multi-year/multi-phase approach to address Community Development needs. Our program continues to partner with this County-partner to accomplish large-scale Public Facility projects.
18	Agency/Group/Organization	Energy Resource Center
	Agency/Group/Organization Type	Regional organization Business Leaders Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Diego Betts of ERC participated in a 1:1 meeting on January 26, 2026 and expressed interest in applying in 2026. During consultation, ERC identified a growing need within the community to expand access to affordable housing, particularly for LMC families and their children. It is also their organizational focus to narrow the digital divide and actively engage civic leaders in addressing these challenges.
19	Agency/Group/Organization	Envida
	Agency/Group/Organization Type	Services-Persons with Disabilities Health Agency Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Segan Falconer with Envida continues to emphasize the ongoing need in the community to provide free transportation services. During all consultations, Envida indicated that the geographical size of El Paso County creates a huge travel burden for LMC, specifically presumed benefit populations within the community. Without access to the free transportation services, rural presumed benefit populations would be unable to find transportation for essential care services.
20	Agency/Group/Organization	Exponential Impact
	Agency/Group/Organization Type	Services-Education Services-Employment Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Rachael Maxwell of Exponential Impact participated in a 1:1 meeting on January 21, 2026 and expressed interest in applying in 2026. During all consultations, Exponential Impact continued to recognize the value of equipping small business owners with the tools needed to help develop LMJs within the community. Through the utilization of community-based funding opportunities, it was Exponential Impact's desired outcome to assist in the facilitation and creation of LMJs.

21	Agency/Group/Organization	Fishing Has No Boundaries
	Agency/Group/Organization Type	Services-Children Services-Education Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Dan Saldana of Fishing Has No Boundaries participated in a 1:1 meeting on December 4, 2025 and expressed interest in applying in 2026. During consultation, Fishing Has No Boundaries highlighted an increased need within the community for expanded outdoor education, recreational activities, and improved access for LMC, presumed benefit populations.
22	Agency/Group/Organization	Food to Power
	Agency/Group/Organization Type	Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Dani Lindo of Food to Power participated in a 1:1 meeting on February 2, 2026 and expressed interest in applying in 2026. During consultation, Food to Power identified a growing need within the community to address food insecurity, while also strengthening support for agencies that provide food assistance and relief services.
23	Agency/Group/Organization	Forge Evolution
	Agency/Group/Organization Type	Services-Education Child Welfare Agency Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Stephanie Horton of Forge Evolution expressed interest in applying in 2026. Stephanie Horton attended EPC's March 13, 2026 public hearing. We hope that continued invitations to participate will bolster a stronger partnership between our respective agencies. During all consultations, Forge Evolution continued to emphasize the importance of child welfare and advocacy, particularly within the adjudication process for LMC-Youth.
24	Agency/Group/Organization	Fountain Valley Health Care Services
	Agency/Group/Organization Type	Services-Health Services-Education Services-Employment Non-profit
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Jacqui Jordan and several board members of FVHCS participated in a 1:1 meeting on November 14, 2025 and expressed interest in applying in 2026. During all consultations, Jacqui Jordan continued to bring attention to homeless outreach, respite care and advocacy shortfalls occurring within the community. It was FVHCS's desired outcome to raise additional financial support to meet the needs of LMC and presumed benefit populations.
25	Agency/Group/Organization	Fountain Valley Senior Center
	Agency/Group/Organization Type	Services-Elderly Persons Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultations were held with the new Director of the Fountain Valley Senior Center, Reggie Ash, on March 2, 2026. Fountain Valley Senior Center were invited to participate in all public meetings. Invitations were sent out in a mass email. During consultation, Fountain Valley Senior Center continued to highlight its singular focus of meeting the needs of elderly members of the community.
26	Agency/Group/Organization	Goodwill Industries
	Agency/Group/Organization Type	Services-Employment Non-profit
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Mikkel Kelly of Goodwill of Colorado Springs participated in a 1:1 meeting on December 18, 2025 and expressed interest in applying in 2026. During consultation, Mikkel Kelly identified a need for improved ADA accessibility within business centers across the community; specifically around Goodwill store locations.
27	Agency/Group/Organization	Greccio Housing Unlimited
	Agency/Group/Organization Type	Services - Housing Service-Fair Housing Housing Developers
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Greccio Housing was consulted during the development of the 2026 Annual Action Plan through participation in public hearings and ongoing discussions regarding affordable housing needs within El Paso County. Don Masse of Greccio Housing attended El Paso County's March 13, 2026 public hearing and provided input regarding the continued need for affordable housing opportunities serving low- and moderate-income households and presumed benefit populations. Greccio Housing also shared information on affordable housing projects completed within the community and the populations those developments serve.</p> <p>In addition, discussions with Greccio Housing's Executive Director, Lee Patke, highlighted the ongoing demand for housing affordable to seniors and households with extremely low incomes. Greccio Housing reported maintaining a waitlist of more than 1,000 individuals seeking housing affordable to households earning approximately 30% to 50% of Area Median Income (AMI), while housing units serving households at approximately 70% to 80% AMI currently experience little to no waitlist demand. This feedback emphasized the significant gap in deeply affordable housing options within the region.</p> <p>Anticipated outcomes of this consultation include continued coordination between El Paso County and Greccio Housing to identify housing priorities, support development of affordable housing serving extremely low-income residents and seniors, and improve alignment between community development resources and identified housing needs.</p>
28	<p>Agency/Group/Organization</p>	<p>Greenbox Art</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Elderly Persons Non-profit</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Anne Stewart of Greenbox Art participated in a 1:1 meeting on January 23, 2026 and expressed interest in applying in 2026. During consultation, Greenbox Art emphasized a greater need for art accessibility and more community-based art projects that are specifically catered for LMC-Families and their children.</p>
29	<p>Agency/Group/Organization</p>	<p>HOMEWARD PIKES PEAK</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Service-Fair Housing Non-profit</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Beth Roalstad of Homeward Pikes Peak participated in a one-on-one consultation meeting on January 9, 2026 to discuss regional homelessness trends, Continuum of Care (CoC) priorities, and emerging federal funding requirements. Homeward Pikes Peak shared information regarding ongoing efforts to expand access to housing support, supportive services, fair housing resources, and coordinated assistance for individuals experiencing homelessness and other vulnerable populations.</p> <p>During consultation, Homeward Pikes Peak discussed recent shifts in homelessness response strategies, including increased emphasis on transitional housing models with supportive services, street outreach activities, and coordination with public safety agencies and community partners. Homeward Pikes Peak reported developing new street outreach initiatives and establishing a Memorandum of Understanding (MOU) with local law enforcement agencies to strengthen coordination and improve engagement with unsheltered individuals.</p> <p>Anticipated outcomes of this consultation include continued regional coordination regarding homelessness response efforts, supportive services, outreach activities, and housing stabilization strategies for vulnerable populations.</p>
30	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p> <p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Honor Bell Foundation</p> <p>Services-Elderly Persons Services - Narrowing the Digital Divide Non-profit</p> <p>Non-Homeless Special Needs Anti-poverty Strategy</p> <p>Karen Kantor of Honor Bell Foundation participated in a 1:1 meeting on January 16, 2026 and expressed interest in applying in 2026. Karen Kantor of Honor Bell attended EPC's Application Webinar on January 20, 2026 and the Public Hearing on March 13, 2026. During all consultations, the Honor Bell Foundation continued to highlight a community need to strengthen companionship and support services for LMC, particularly the elderly and other presumed benefit populations.</p>
31	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p> <p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Impactful Organizing</p> <p>Services - Housing Non-profit</p> <p>Non-Homeless Special Needs Anti-poverty Strategy</p> <p>Meghan Jackson of Impactful Organizing participated in a 1:1 meeting on January 7, 2026 and expressed interest in applying in 2026. Meghan Jackson attended EPC's March 13, 2026 public hearing. During all consultations, Meghan Jackson identified a growing community need for enhanced decluttering consultations and organizational services, specifically aimed at supporting LMC, presumed benefit populations.</p>
32	<p>Agency/Group/Organization</p> <p>Agency/Group/Organization Type</p> <p>What section of the Plan was addressed by Consultation?</p>	<p>Lockwood Foundation</p> <p>Services-Education Child Welfare Agency Non-profit</p> <p>Non-Homeless Special Needs Anti-poverty Strategy</p>

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Karen Kantor of Lockwood Foundation participated in a 1:1 meeting on January 16, 2026 and expressed interest in applying in 2026. Karen Kantor of Lockwood Foundation attended EPC's Application Webinar on January 20, 2026 and the Public Hearing on March 13, 2026. During all consultations, Karen Kantor identified a growing community need for greater access to outdoor education, recreational opportunities, and inclusive programming for LMC, presumed benefit populations.
33	Agency/Group/Organization	Mission Medical Center
	Agency/Group/Organization Type	Services-Health Services-Education Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Zelna Joseph of MMC participated in a 1:1 meeting on January 23, 2026 and expressed interest in applying in 2026. Zelna Joseph attended EPC's March 13, 2026 public hearing. During all consultations, Zelna Joseph continued to highlight the medical needs of LMC, presumed benefit populations within our community, particularly amongst disabled peoples and the elderly. It was MMC's anticipated outcome to secure increased funding assistance, allowing for greater LMC access to free medical services.
34	Agency/Group/Organization	NAACP of Colorado Springs Unit #4001
	Agency/Group/Organization Type	Regional organization Civic Leaders Non-profit
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Angela Stevens of NAACP Unit 4001B of Colorado Springs participated in a 1:1 meeting on December 5, 2026 and expressed interest in applying in 2026. During consultation, this Colorado Springs branch of the NAACP continued to advocate for equity within the community, with a particular focus on addressing socioeconomic disparities occurring within affordable and fair housing.
35	Agency/Group/Organization	No More Excuses Recovery Residence, LLC
	Agency/Group/Organization Type	Services-homeless Services - Victims Non-profit
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy HOPWA Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Chelsia Baker of No More Excuses Recovery participated in a 1:1 meeting on January 5, 2026 and expressed interest in applying in 2026. Chelsia Baker attended EPC's March 13, 2026 public hearing. During all consultations, Chelsia Baker continued to highlight the needs of presumed benefit and LMC populations through recovery, advocacy and support programs. It was NME's anticipated outcome to secure increased funding assistance; allowing for the creation of additional housing locations and increased access to provided transitional services.
36	Agency/Group/Organization	Period Possible, Inc.
	Agency/Group/Organization Type	Services-Health Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Christina Hidrogo of Period Possible participated in a 1:1 meeting on January 22, 2026 and expressed interest in applying in 2026. During consultation, it was Period Possible's mission to increase community-wide acceptance and accessibility of free feminine care products, while also working to reduce stigmas associated with menstrual health.
37	Agency/Group/Organization	Pikes Peak Board of Cooperative Educational Services (BoCES)
	Agency/Group/Organization Type	Services-Education Regional organization Civic Leaders Institution of higher education
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Pat Bershinsky and other representatives of Pikes Peak BOCES participated in a group consultation meeting on November 18, 2025 and expressed interest in applying for 2026 funding opportunities. During consultation, Pikes Peak BOCES discussed ongoing efforts to improve access to vocational education and workforce development opportunities for low- and moderate-income youth, with the goal of supporting long-term economic mobility and development of local skilled labor opportunities within the region.</p> <p>Pikes Peak BOCES also shared conceptual plans for development of a rural vocational training campus intended to serve smaller school districts within El Paso County that may lack the staffing, facilities, or financial resources necessary to provide specialized trade education programs. Proposed training opportunities discussed during consultation included programs such as automotive technology, welding, construction, carpentry, culinary arts, and heavy equipment operation. The proposed campus would provide tuition-free vocational education opportunities designed to improve workforce readiness and expand access to career training for rural students.</p> <p>Additional concepts discussed included development of workforce housing opportunities on the campus site, potentially including modular or manufactured housing units intended to support recruitment and retention of teachers and instructors serving rural communities. Pikes Peak BOCES also discussed exploration of innovative infrastructure solutions, including a potential on-site water treatment system to support long-term campus development in the rural service area.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding rural workforce development needs, expanded access to vocational education opportunities for underserved populations, and exploration of innovative community development strategies supporting rural economic growth and housing stability.</p>
38	<p>Agency/Group/Organization</p>	<p>Pikes Peak Children's Museum</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Education Child Welfare Agency Publicly Funded Institution/System of Care</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Pamela Roberts of Pikes Peak Children's Museum participated in a 1:1 meeting on January 26, 2026 and expressed interest in applying in 2026. During consultation, PPCM re-emphasized the community's need to provide free educational services and opportunities for LMC families and their children.</p>
39	<p>Agency/Group/Organization</p>	<p>Pikes Peak Housing Network</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Regional organization Planning organization</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Pikes Peak Housing Network (PPHN) was consulted throughout the development of the 2026 Annual Action Plan through ongoing participation in regional housing coordination meetings and leadership discussions focused on housing and community development needs within El Paso County. As part of this coordination effort, the County's Community Development Analyst participated on the PPHN Leadership Committee, which includes housing providers, developers, service organizations, government agencies, and other community stakeholders.</p> <p>Consultation activities focused on regional housing supply, affordability challenges, housing development barriers, and strategies to support a broad range of housing opportunities throughout the community. Discussions emphasized the importance of increasing overall housing production, including both affordable and market-rate housing, to improve housing availability and reduce long-term pressure on the affordable housing market.</p> <p>Anticipated outcomes of this consultation include continued regional collaboration on housing policy and development strategies, improved coordination between housing stakeholders, and support for expanded housing opportunities serving residents across a range of income levels within El Paso County.</p>
40	<p>Agency/Group/Organization</p>	<p>Pikes Peak United Way</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Health Regional organization Non-profit</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Cami Bremer of PPUW participated in a 1:1 meeting on January 26, 2026 and expressed interest in applying in 2026. It is the mission and goal of PPUW to expand access to essential services while reducing administrative burdens through the strategic use of grant funding that supports LMC and presumed benefit populations within the community. During all consultations, PPUW sought guidance on the most viable solutions for alleviating associated costs of providing these services.</p>
41	<p>Agency/Group/Organization</p>	<p>Rebuilding Together Colorado</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Service-Fair Housing Regional organization Non-profit</p>

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Alyssa Collins of Rebuilding Together Colorado participated in a 1:1 meeting on November 7, 2025 and expressed interest in applying in 2026. Gema Rivera and Alyssa Collins of RTC attended Community Outreach events on July 16, 2025 and again on December 19, 2025. During consultation, EPC staff facilitated a collaboration between RTC and BRI to collectively support eligible LMH rehabilitation projects occurring throughout our community.
42	Agency/Group/Organization	Region 8 CDBG/HOME User Group
	Agency/Group/Organization Type	Regional organization Planning organization Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>The HUD Region VIII CDBG/HOME User Group was consulted throughout the development of the 2026 Annual Action Plan through ongoing coordination meetings, information sharing, and regional collaboration among Community Development Block Grant (CDBG) and HOME program administrators within HUD Region VIII. Participating agencies regularly exchange program resources, technical guidance, and contact information to support networking and collaboration among counties, municipalities, and housing agencies throughout the region.</p> <p>Consultation activities included discussions regarding emerging community development and affordable housing issues, federal program updates, implementation challenges, regulatory changes, and regional data trends impacting low- and moderate-income populations. Participation in the User Group also provided opportunities to share best practices and innovative approaches related to housing, infrastructure, public services, and grant administration.</p> <p>Anticipated outcomes of this consultation include strengthened regional coordination among HUD grantees, improved sharing of technical resources and program knowledge, and continued collaboration to support effective community development and affordable housing strategies throughout the region.</p>

43	Agency/Group/Organization	Rocky Mountain Health Care Services
	Agency/Group/Organization Type	Services-Health Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Kristin Kelly of RMHS participated in a 1:1 meeting on December 23, 2025 and expressed interest in applying in 2026. During consultation, RMHS continued to advocate on behalf of presumed benefit and LMC populations within the community, particularly those with limited access to affordable healthcare services.
44	Agency/Group/Organization	Safe Housing and Rehabilitation Outreach Network (SHARON)
	Agency/Group/Organization Type	Services-homeless Service-Fair Housing Non-profit
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Angela Stevens of SHARON participated in a 1:1 meeting on January 13, 2026 and expressed interest in applying in 2026. During consultation, SHARON hoped that continued participation within community-based grants would increase awareness of female victims of domestic abuse, as well as highlight other female presumed benefit and LMC populations.
45	Agency/Group/Organization	Scott Allen Homes
	Agency/Group/Organization Type	Services - Housing Regional organization For-profit business
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Scott Van Wyhe of Scott-Allen Homes participated in a 1:1 meeting on October 27, 2025 and expressed interest in applying in 2026. Scott Van Wyhe attended EPC's Application Webinar on January 20, 2026. During consultation, Scott-Allen Homes hoped that CDBG funding considerations be given to for-profit entities that are looking to create affordable housing opportunities within our community.
46	Agency/Group/Organization	Serving Hope
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Non-profit
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy

	<p>Lisa Martinez of Serving Hope participated in a one-on-one meeting on November 26, 2025 and expressed interest in applying in 2026. Lisa Martinez of Serving Hope attended El Paso County's January 20, 2026 Application Webinar, the Public Hearing on March 13, 2026, as well as the CDAB meeting on March 18, 2026. Lisa and Art Martinez continue to advocate for homeless outreach and food insecurity assistance within the community, with a focus on presumed benefit populations.</p> <p>Serving Hope also shared information regarding ongoing outreach efforts to provide hot, prepared meals to food insecure individuals and families throughout El Paso County, including outreach to rural and underserved areas of the County through the use of a mobile food truck program. Anticipated outcomes of this consultation include continued coordination regarding food insecurity, homeless outreach, and supportive services for vulnerable populations throughout the region.</p>
47	<p>Agency/Group/Organization Silver Key Senior Services</p>
	<p>Agency/Group/Organization Type Services - Housing Services-Elderly Persons Regional organization Non-profit</p>
	<p>What section of the Plan was addressed by Consultation? Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Economic Development Anti-poverty Strategy</p>
	<p>Laurie Wood of Silver Key Senior Services participated in a one-on-one consultation meeting on January 21, 2026 and expressed interest in applying for 2026 funding opportunities. Jason DeaBueno of Silver Key also participated in El Paso County's Senior Resources Community Outreach Panel on February 27, 2026, where service providers and community members discussed challenges facing older adults, including housing stability, access to supportive services, transportation needs, food insecurity, and aging in place within the community.</p> <p>Silver Key Senior Services continues to serve as a key community partner supporting low- and moderate-income elderly residents throughout El Paso County. In addition to participating in consultation activities related to the Annual Action Plan, Silver Key hosted a County community outreach event focused on Community Development Block Grant (CDBG) programs and services, helping facilitate public engagement and awareness regarding available community resources and funding priorities.</p> <p>Anticipated outcomes of this consultation include continued coordination between El Paso County and Silver Key Senior Services to support aging in place initiatives, improve access to supportive services for seniors, strengthen community outreach efforts, and address the ongoing needs of elderly residents throughout the region.</p>

48	Agency/Group/Organization	Solid Rock Community Development Corporation
	Agency/Group/Organization Type	Services - Housing Services-Employment Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Stephanie Surch of Solid Rock Community Development Corporation (SRCDC) participated in a one-on-one consultation meeting on January 15, 2026 and expressed interest in applying for 2026 funding opportunities. Consultation activities focused on affordable housing development needs, supportive services, and community resource gaps impacting low- and moderate-income residents within El Paso County.</p> <p>SRCDC shared information regarding its ongoing affordable housing efforts, including development projects associated with Solid Rock Community Church. Previous affordable housing developments supported through collaboration with the El Paso County Housing Authority were discussed, along with current efforts in food assistance and other supportive services for households experiencing economic hardship.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding affordable housing development, supportive service delivery, and community resource needs impacting low- and moderate-income residents throughout El Paso County.</p>
49	Agency/Group/Organization	Sunset Village Metropolitan District
	Agency/Group/Organization Type	Agency - Management of Public Land or Water Resources Planning organization Metropolitan district
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Scott Van Wyhe of Sunset Village Metropolitan District participated in a 1:1 meeting on October 27, 2025 and expressed interest in applying in 2026. During consultation, Scott Van Wyhe expressed a hope that Metropolitan Districts within our community would receive the same future considerations that municipalities are granted within Public Infrastructure and Public Facilities CDBG projects.
50	Agency/Group/Organization	The Ascend Community Foundation
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Marcus Hanson of the Ascend Foundation participated in a Community Outreach event on December 19, 2025 as well as a 1:1 meeting on January 7, 2026, expressing interest in applying in 2026. During those consultations, Marcus Hanson continued to advocate for presumed benefit populations, particularly homeless LMC transitioning out of the adjudication system and who are in need of respite care and transitional housing services.
51	Agency/Group/Organization	The Courtyards at Woodmen Hills
	Agency/Group/Organization Type	Services - Housing Regional organization For-profit business
	What section of the Plan was addressed by Consultation?	Public Housing Needs Non-Homeless Special Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Jamie Adams of The Courtyard at Woodmen Hills participated in a one-on-one consultation meeting on October 27, 2025 and expressed interest in applying for 2026 funding opportunities. Consultation activities focused on neighborhood infrastructure needs, housing stability, and community development challenges impacting residents within the Woodmen Hills community in Falcon, Colorado.</p> <p>During consultation, The Courtyard at Woodmen Hills discussed significant roadway deterioration within the neighborhood and the need for major infrastructure improvements to maintain safe and accessible transportation routes for residents.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding neighborhood infrastructure improvements, community development needs, and strategies to support safe and stable living conditions for residents within eastern El Paso County.</p>
52	Agency/Group/Organization	The Family Compass
	Agency/Group/Organization Type	Services-Children Services - Victims Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Hope Forti of the Family Compass participated in a 1:1 meeting on December 29, 2025 and expressed interest in applying in 2026. During all consultations, Hope Forti continued to emphasize a community need to support LMC and their children, particularly those serving as caregivers or kinship providers of children in the foster care system.
53	Agency/Group/Organization	The Independence Center
	Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health Services-Education Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Frank Santana of The Independence Center attended El Paso County's March 13, 2026 public hearing and participated in additional community outreach and engagement activities conducted during development of the 2026 Annual Action Plan. The Independence Center continues to serve as an important community partner providing information, advocacy, and supportive services for individuals with disabilities throughout El Paso County.</p> <p>During consultation and outreach activities, The Independence Center discussed ongoing barriers facing individuals with disabilities, including the need for increased availability of accessible and affordable housing options within the region. Representatives from the organization also participated in the County's Senior Resources Community Outreach Panel, where discussions emphasized that accessibility needs extend beyond senior populations and impact residents of all ages living with disabilities.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding accessibility needs, housing opportunities for individuals with disabilities, supportive service referrals, and broader community efforts to improve inclusive housing and community resources throughout El Paso County.</p>
54	Agency/Group/Organization	The Place
	Agency/Group/Organization Type	Services-homeless Child Welfare Agency Regional organization Non-profit

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Becky Gundrum of the Place participated in a 1:1 meeting on December 29, 2025 and expressed interest in applying in 2026. Chris Johnson of the Place participated in Community Outreach Events on December 19, 2025, February 27, 2026 and April 9, 2026. During consultation, The Place continued to advocate for LMC-Youth who are experiencing homelessness within the community, providing them with respite care, transitional housing and support services.
55	Agency/Group/Organization	The Resource Exchange
	Agency/Group/Organization Type	Services-Health Child Welfare Agency Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Chad Gufarotti of The Resource Exchange (TRE) participated in a one-on-one consultation meeting on January 9, 2026 and expressed interest in applying for 2026 funding opportunities. Consultation activities focused on supportive services for children and families impacted by developmental delays, disabilities, mental health needs, and long-term health conditions within El Paso County.</p> <p>TRE shared information regarding childcare and supportive service programs serving infants through teens experiencing disabilities or specialized health and developmental needs. Discussions emphasized the importance of expanding access to supportive care services for children and families, reducing barriers to care, and improving service coordination for households requiring specialized assistance. TRE also discussed the ongoing need for family support resources and inclusive service opportunities within the community.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding supportive services for children and individuals with disabilities, improved access to specialized childcare and family support programs, and strengthened community partnerships addressing the needs of vulnerable households throughout El Paso County.</p>
56	Agency/Group/Organization	Town of Calhan
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Town of Calhan was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where Town representatives provided input regarding local community development priorities, infrastructure needs, and public facility improvements impacting residents within the rural eastern portion of the County.</p> <p>Consultation activities focused on accessibility improvements, public infrastructure needs, and strategies to support safe and functional community facilities serving residents of all ages and abilities. Discussions included the importance of ADA-related public facility and infrastructure improvements that improve accessibility and quality of life for community members within the Town of Calhan.</p> <p>Anticipated outcomes of this consultation include continued coordination between El Paso County and the Town of Calhan regarding rural infrastructure improvements, accessibility needs, and community development priorities supporting residents throughout the community.</p>
57	<p>Agency/Group/Organization</p>	<p>Town of Green Mountain Falls</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Town of Green Mountain Falls was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where Town representatives provided input regarding local infrastructure challenges, accessibility concerns, and community development priorities.</p> <p>Consultations were provided to Caleb Patterson with the Town of Green Mountain Falls on May 6, 2025 and November 24, 2025. Consultation activities focused on the Town’s ongoing need for pedestrian infrastructure improvements, including the lack of sidewalks within portions of the community and the challenges associated with maintaining safe accessibility routes in a mountainous environment. Discussions also included infrastructure constraints related to aging bridges, existing waterways running through the Town, and the complexity of completing public infrastructure improvements within an older community layout.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding infrastructure planning, accessibility improvements, and identification of funding opportunities that may support long-term community development needs within the Town of Green Mountain Falls.</p>
58	<p>Agency/Group/Organization</p>	<p>Town of Monument</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Town of Monument was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where Town representatives provided input regarding community accessibility needs, public facility improvements, and local development priorities.</p> <p>Consultation activities included discussions regarding the importance of maintaining accessible public amenities and recreational opportunities for residents of all abilities within the community. Town representatives identified the need for improvements to public recreation facilities, including development of an accessible playground area and associated ADA-compliant parking improvements to better serve children and families with disabilities.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding accessibility improvements, public facility planning, and community development efforts supporting inclusive recreational opportunities and quality of life within the Town of Monument.</p>
59	<p>Agency/Group/Organization</p>	<p>Town of Palmer Lake</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Town of Palmer Lake was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where Town representatives provided input regarding local infrastructure needs, community character, and development priorities within the northern portion of El Paso County.</p> <p>A consultation with elected Officials of the Town of Palmer Lake, including Atis Jurka, occurred on April 11, 2025. Consultation activities focused on balancing infrastructure and accessibility improvements with preservation of the Town's small-community character and historic identity. Discussions included differing community perspectives regarding future development patterns, including interest in expanded downtown pedestrian infrastructure such as sidewalks and public improvements, while also recognizing concerns from residents seeking to preserve the Town's existing rural and small-town environment. Representatives also discussed the impacts of recent commercial development debates and the challenges associated with managing growth pressures within a small community.</p> <p>Anticipated outcomes of this consultation include continued coordination regarding infrastructure planning, community development priorities, accessibility improvements, and strategies to support sustainable growth while preserving the unique character of the Town of Palmer Lake.</p>
60	<p>Agency/Group/Organization</p>	<p>Town of Ramah</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Town of Ramah was consulted throughout the development of the 2026 Annual Action Plan through participation on the El Paso County Community Development Advisory Board (CDAB), where Town representatives provided input regarding infrastructure limitations and community development needs impacting rural residents in eastern El Paso County. Consultation activities focused on the financial challenges faced by very small rural communities with limited local revenue sources and the resulting difficulties in funding and maintaining essential public infrastructure improvements. Anticipated outcomes of this consultation include continued coordination regarding rural infrastructure needs, identification of funding opportunities, and support for community development strategies benefiting residents within the Town of Ramah and surrounding rural areas of El Paso County.
61	Agency/Group/Organization	Tri-Lakes Cares
	Agency/Group/Organization Type	Housing Services-Education Non-profit
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Moirra Allaby of TLC participated in a 1:1 meeting on October 12, 2025 and expressed interest in applying in 2026. Hayley Chapin of TLC participated in a Community Outreach event on February 27, 2026. Drew Drescher of TLC attended EPC's March 13, 2026 public hearing. During those consultations, Tri-Lakes cares continued to emphasize an ongoing community need to address housing instability by providing direct assistance with food, mortgage, rent, and utility payments for eligible LMC.
62	Agency/Group/Organization	Women Partnering
	Agency/Group/Organization Type	Child Welfare Agency Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Jennifer Trujillo Taylor of Women Partnering participated in a 1:1 meeting on January 29, 2026 and expressed interest in applying in 2026. Jennifer Trujillo Taylor also attended EPC's March 13, 2026 public hearing. During those consultations, Jennifer Trujillo Taylor expressed a community based need to provide support services for LMC, and presumed benefit populations, particularly women and their children.

63	Agency/Group/Organization	Women's Community Leadership Initiative
	Agency/Group/Organization Type	Services-Education Services-Employment Regional organization Non-profit
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs Economic Development Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Alana Lipscomb of WCLI participated in a 1:1 meeting on October 29, 2025 and expressed interest in applying in 2026. Alana Lipscomb of WCLI attended EPC's Application Webinar on January 20, 2026. During those consultations, Alana Lipscomb expressed hope that continued participation in community-based initiatives would increase awareness, expand access to services, and strengthen advocacy for single female-headed households and other vulnerable LMC populations.

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

All agencies within the Pikes Peak region were welcome to comment and submit a suggestion, and no organizations were categorically or singularly excluded. If an agency did not participate, it was of their own volition and not through any selective exclusion.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	ChangeLine	Both agencies seek to end homelessness in the Pikes Peak region. Shared tactics include the support of the rapid transition from unsheltered to permanent supportive housing, as well as preventative measures to act as safety nets for persons at high risk of entering homelessness for the first time or returning to it.
Pikes Peak Regional Emergency Management Plan	Pikes Peak Regional Office of Emergency Management	The PPROEM plan covers a variety of environmental, chemical, and other hazards and the plans associated with potential emergencies in the area. The PPROEM goal to develop a resilient community overlaps with our program's goals to build resilient, self-sufficient communities.

Table 3 – Other local/regional/federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

For the 2022-2026 Consolidated Plan, the El Paso County CDBG program has continued to build upon grassroots efforts to encourage community engagement and involvement. The additions of hybrid meetings and multi-media outreach have resulted in increased participation and community involvement as seen through attendance at events and public comments submitted. Please note that proofs of publication, agendas, website printouts, and copies of emails are attached in the citizen participation section of the appendix.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response / attendance	Summary of comments received	Summary of comments not accepted and reasons
1	Internet Outreach	Non-targeted/broad community Residents of Public and Assisted Housing	Ahead of the April 3, 2025, July 16, 2025, November 7, 2025, December 19, 2025, and February 19, 2026 outreach events, EPCED published event notices via internal and external channels, posted on our website, and distributed via email to inform the public about the events and provide housing and CDBG-specific resources. 4856 individuals received these emails.	No comments received	No comments refused
2	Public Meeting	Non-targeted/broad community Residents of Public and Assisted Housing	On April 3, 2025, July 16, 2025, November 7, 2025, December 19, 2025, and February 19, 2026, EPCED collaborated with regional partners to host outreach events, providing CDBG and Fair Housing education and resources in alignment with the goals of our Annual Action Plan. 83 individuals attended these events.	No comments received	No comments refused
3	Public Meeting	Non-targeted/broad community Residents of Public and Assisted Housing	On October 15, 2025, February 18, 2026, March 18, 2026, and April 30, 2026, EPCED held Community Development Advisory Board meetings that were open to the public. Notices for the meetings were publicly posted on the County's Agenda Suite webpage at least 24 hours prior to the meetings. There was one individual in attendance other than the Advisory Board.	No comments received	No comments refused
4	Radio Advertising	Non-targeted/broad community Residents of	From November 2025 - January 2026, EPCED CDBG staff completed a radio interview with Pikes Peak State College which was broadcast frequently from November through January.	No comments received	No comments refused

		Public and Assisted Housing			
5	Internet Outreach	Non-targeted/broad community Residents of Public and Assisted Housing	On December 30, 2025, EPCED sent CDBG application cycle and webinar emails to 668 people and posted the information on our website.	No comments received	No comments refused
6	Internet Outreach	Non-targeted/broad community Residents of Public and Assisted Housing	On January 16, 2026, the County published a CDBG application article in the Courier, an online newsletter that reaches 14K recipients.	No comments received	No comments refused
7	Public Meeting	Non-targeted/broad community Residents of Public and Assisted Housing	On January 20, 2026, EPCED hosted a CDBG application webinar and 37 people attended.	No comments received	No comments refused
8	Public Meeting	Non-targeted/broad community Residents of Public and Assisted Housing	On January 29, 2026, a County Commissioner presented the CDBG application cycle information at the State of the Tri-Lakes Region event.	No comments received	No comments refused
9	Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	On February 25, 2026, the Colorado Springs Gazette published the English and Spanish notices for the first AAP public hearing to be held on March 13, 2026.	No comments received	No comments refused
10	Internet Outreach	Non-targeted/broad community Residents of Public and Assisted Housing	On February 26, 2026, the public notice about the AAP public hearing was posted on our website and sent via Constant Contact email to 709 people.	No comments received	No comments refused
11	Public Hearing	Persons with disabilities Non-targeted/broad	On March 13, 2026, EPCED hosted two public hearings for community members to learn about the Annual Action Plan goals and provide insights into community priorities. These meetings	No comments received	No comments refused

		community Residents of Public and Assisted Housing	were hybrid (virtual and in-person). 9 individuals attended.		
12	Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	On May 11 and May 12, 2026, the Colorado Springs Gazette published the English and Spanish notices for the second AAP public hearing to be held on May 27, 2026, and the open public comment period.	[TBD comments received]	No comments refused
13	Internet Outreach	Non-targeted/broad community Residents of Public and Assisted Housing	On May 11, 2026, the public notice about the second AAP public hearing and comment period was posted on our website and sent via Constant Contact email to 1,128 people.	[TBD comments received]	No comments refused
14	Public Comment Period	Non-targeted/broad community Residents of Public and Assisted Housing	From May 20 - June 19, 2026, the public comment period was open for the 2026 Annual Action Plan. A printed copy could be accessed in the EPCED Office from 8 AM - 4:30 PM, Monday through Friday. The plan could also be accessed online anytime from the EPC CDBG webpages. Staff requested the offices of the individual municipalities also provide printed copies for review during the comment period.	[TBD comments received]	No comments refused
15	Public Hearing	Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	On May 27, 2026, EPCED hosted a hybrid public hearing to discuss the 2026 Annual Action Plan and receive public comments; ___ people attended the session.	[TBD comments received]	No comments refused
16	Board of County Commissioners Public Meeting	Non-targeted/broad community Residents of Public and Assisted Housing	On July 7, 2026, the Board of County Commissioners public meeting was held where the 2026 Annual Action Plan was discussed [and approved TBD]. Notice of the meeting was publicly posted on the County's Agenda Suite webpage at least 24 hours prior to the meeting.	[TBD comments received]	No comments refused

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

CDBG funds are a primary funding source for El Paso County’s housing, community, and economic development needs throughout the County. This grant will be used to address the priority needs, goals, and objectives outlined in the 2022-2026 Consolidated Plan. The funds support activities consistent with the National Objectives for the CDBG program, as established by HUD. No program income is anticipated to be created from prior year projects.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,116,025.00	0.00	177,856.00	1,293,881.00	0.00	This is the fifth and final year of our 2022-2026 Consolidated Plan.

Table 1 – Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The CDBG allocation alone will not be sufficient to address all the needs outlined in the Consolidated Plan. To achieve the program’s goals, it is crucial to leverage both financial and intellectual resources. In addition to utilizing the resources mentioned above, the County will take proactive steps to assist other agencies and organizations in applying for available funds and securing additional resources to implement strategies and programs. While the CDBG program does not have a federal match requirement, the County will prioritize applications that propose matching funds. For smaller applicants who lack the financial resources to provide matching funds, in-kind contributions, such as donated staff time, equipment, or surplus resources from other projects, will often be considered.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Not applicable.

Discussion

The County will take financially prudent actions to assist other agencies and organizations in applying for all available funds and leveraging other resources to implement the strategies and programs. Also, while there is no federal match requirement for the CDBG program, the County will find more weight in applications that do propose to match funds. For the 2026 program year, \$1,116,025 will be allocated to our program from HUD. An additional \$177,856 will be pulled from prior year resources as a result of projects coming in under budget or being canceled. Together, the total budget for the 2026 El Paso County CDBG program year will be \$1,293,881. From this 2026 program budget total, \$85,676 will be designated as contingency reserves for public facility and infrastructure construction projects.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing 1 Goal	2022	2026	Affordable Housing		H1 Transportation Needs		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
2	Housing 2 Goal	2022	2026	Affordable Housing		H2 Housing Rehabilitation Needs		Homeowner Housing Rehabilitated: 5 Household Housing Unit
3	Housing 3 Goal	2022	2026	Affordable Housing		H3 Fair Housing Education Needs		Other: 2 Other
4	Homelessness 1 Goal	2022	2026	Homeless		HM1 Homelessness Need		Homelessness Prevention: 100 Persons Assisted
5	Special Needs 1 Goal	2022	2026	Non-Homeless Special Needs		SN1 Special Needs (Housing)		Public service activities other than Low/Moderate Income Housing Benefit: 10 Persons Assisted
6	Special Needs 2 Goal	2022	2026	Non-Homeless Special Needs		SN2 Special Needs (ADA)		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
7	Special Needs 3 Goal	2022	2026	Non-Homeless Special Needs		SN3 Special Needs (Special Needs Populations)		Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
8	Community Development 1 Goal	2022	2026	Non-Housing Community Development		CD1 Improve Infrastructure		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
9	Community Development 2 Goal	2022	2026	Non-Housing Community Development		CD2 Improve Facilities		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
10	Community Development 3 Goal	2022	2026	Non-Housing Community Development		CD3 Expand Economic Opportunities		Public service activities other than Low/Moderate Income Housing Benefit: 40 Persons Assisted

Table 2 – Goals Summary

Goal Descriptions

1	Goal Name	Housing 1 Goal
	Goal Description	Envida – Expanding Transportation Access for Rural Residents: This project will provide 1400 clients with improved access to transportation services
2	Goal Name	Housing 2 Goal
	Goal Description	Brothers Redevelopment – Home Repair Program: This project will provide 11 households with emergency home repair, allowing for aging-in-place. Rebuilding Together Colorado – EPC Low-Income Home Preservation: This project will provide 21 households with ADA remediation of homes, allowing for aging-in-place.
3	Goal Name	Housing 3 Goal
	Goal Description	This goal is internally tracked; no applications were received in support of this goal.
4	Goal Name	Homelessness 1 Goal
	Goal Description	Serving Hope – Currency of Caring: This project will provide food services to 80 individuals experiencing homelessness.
5	Goal Name	Special Needs 1 Goal
	Goal Description	No applications were recommended in support of this goal.
6	Goal Name	Special Needs 2 Goal
	Goal Description	City of Manitou Springs – Manitou Springs Duclou ADA Sidewalks/Ramps: This project will provide ADA-accessibility upgrades to sidewalks in Manitou Springs for 1600 individuals. Town of Calhan – Sidewalks: This project will provide ADA-accessibility upgrades to sidewalks in Calhan for 655 individuals. Town of Monument – ADA Accessibility Public Parking: This project will provide ADA-accessibility upgrades to public parking near a park in Monument for 1435 individuals.
7	Goal Name	Special Needs 3 Goal
	Goal Description	Mission Medical Center – Expanding Medical Services: This project will provide 59 clients with improved access to healthcare services and health education. Mt Carmel Veterans Service Center – Veterans Climb: This project will provide wraparound services and education for 80 Veteran clients exiting homelessness, ensuring it is non-recurring. Porchlight Friends – Companionship Service: This project will provide in-home and digital consultations and mentorship services to 10 senior clients. Special Kids Special Families – Zach’s Place Service Expansion: This project will provide educational programming and family support services to 14 individuals with special needs.
8	Goal Name	Community Development 1 Goal
	Goal Description	El Paso County Parks – Widefield Comm. Park Regional Trail Phase IV Paving: This project will provide ADA-accessibility upgrades to connect Widefield Park and Crews Gulch Trail for 1835 individuals.
9	Goal Name	Community Development 2 Goal
	Goal Description	Town of Ramah – Ramah Playground Improvements: This project will provide ADA-accessibility to sidewalks at a playground in Ramah for 860 individuals.
10	Goal Name	Community Development 3 Goal
	Goal Description	Center for Employment Opportunities – Colorado Transitional Employment Program: This project will provide transitional employment resources to 20 clients who were formerly part of the adjudication system. Exponential Impact – Survive and Thrive SPICE: This project will provide 20 unduplicated LMJs by supporting small-businesses (Microenterprises).

Projects

AP-35 Projects – 91.220(d)

Introduction

The 2026 program year is the fifth year that the El Paso County CDBG program selected projects under the guidance of the 2022-2026 El Paso County Consolidated Plan. All projects selected for the 2022-2026 program years meet at least one of ten goals listed in the Consolidated Plan and address the associated priority need.

PUBLIC SERVICES

- Center for Employment Opportunities – Colorado Transitional Employment Program: Initial request \$20,000.00. Allocation \$20,000.00, 100% of requested amount. Approx. 20 LMC clients will be served in Fountain.
- Envida – Expanding Transportation Access for Rural Residents: Initial request \$45,000.00. Allocation \$25,000.00, 56% of requested amount. Approx. 1400 LMC clients will be served in Unincorporated EPC.
- Mission Medical Center – Expanding Medical Services: Initial request \$35,000.00. Allocation \$20,000.00, 57% of requested amount. Approx. 59 LMC clients will be served in Unincorporated EPC, Fountain, Manitou Springs.
- Mt Carmel Veterans Service Center – Veterans Climb: Initial request \$30,000.00. Allocation \$30,000.00, 100% of requested amount. Approx. 80 LMC clients will be served in Unincorporated EPC, Fountain, Manitou Springs, Calhan.
- Porchlight Friends – Companionship Service: Initial request \$30,000.00. Allocation \$20,000.00, 67% of requested amount. Approx. 10 LMC clients will be served in Unincorporated EPC, Fountain, Manitou Springs, Monument.
- Serving Hope – Currency of Caring: Initial request \$50,000.00. Allocation \$20,000.00, 40% of requested amount. Approx. 80 LMC clients will be served in Fountain, Calhan, Monument.
- Special Kids Special Families – Zach’s Place Service Expansion: Initial request \$65,000.00. Allocation \$32,000.00, 49% of requested amount. Approx. 14 LMC clients will be served in Unincorporated EPC, Fountain.

ECONOMIC DEVELOPMENT

- Exponential Impact – Survive and Thrive SPICE: Initial request \$30,000.00. Allocation \$30,000.00, 100% of requested amount. Approx. 20 LMJ clients will be served in Fountain, Palmer Lake, Manitou Springs, Monument.

PUBLIC INFRASTRUCTURE

- City of Manitou Springs – Manitou Springs DuClo ADA Sidewalks/Ramps: Initial request \$175,000.00. Allocation \$175,000.00, 100% of requested amount. Approx. 1600 LMC clients will be served in Manitou Springs.
- El Paso County Parks – Widefield Comm. Park Regional Trail Phase IV Paving: Initial request \$140,000.00. Allocation \$140,000.00, 100% of requested amount. Approx. 1835 LMA clients will be served in Security/Widefield, Unincorporated EPC, Fountain.
- Town of Calhan – Sidewalks: Initial request \$90,000.00. Allocation \$90,000.00, 100% of requested amount. Approx. 655 LMC clients will be served in Calhan.

PUBLIC FACILITIES

- Town of Monument – ADA Accessibility Public Parking: Initial request \$100,000.00. Allocation \$100,000.00, 100% of requested amount. Approx. 1435 LMC clients will be served in Monument.
- Town of Ramah – Ramah Playground Improvements: Initial request \$83,000.00. Allocation \$83,000.00, 100% of requested amount. Approx. 860 LMA clients will be served in Ramah.

HOUSING

- Brothers Redevelopment – Home Repair Program: Initial request \$125,000.00. Allocation \$125,000.00, 100% of requested amount. Approx. 11 LMH clients will be served in Unincorporated EPC, Fountain, Ramah.
- Rebuilding Together Colorado – EPC Low-Income Home Preservation: Initial request \$75,000.00. Allocation \$75,000.00, 100% of requested amount. Approx. 21 LMH clients will be served in Unincorporated EPC, Fountain, Palmer Lake, Manitou Springs.

Projects

#	Project Name
1	2026 PY: Public Services
2	2026 PY: Economic Development
3	2026 PY: Public Infrastructure
4	2026 PY: Public Facilities
5	2026 PY: Housing
6	2026 PY: Administration

Table 3 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The County will take financially prudent actions to assist other agencies and organizations in applying for all available funds and leveraging other resources to implement the strategies and programs. Also, while there is no federal match requirement for the CDBG program, the County will find more weight in applications that do propose to match funds. For the 2026 program year, \$1,116,025 will be allocated to our program from HUD. An additional \$177,856 will be pulled from prior year resources as a result of projects coming in under budget or being canceled. Together, the total budget for the 2026 El Paso County CDBG program year will be \$1,293,881. From this 2026 program budget total, \$85,676 will be designated as contingency reserves for public facility and infrastructure construction projects.

A common challenge in addressing underserved needs is the lack of applicants willing to pursue federal funding. Many potential applicants have expressed concerns about the need to revise client intake processes and meet extensive documentation and reporting requirements associated with federal funds. As a result, some eligible agencies opt not to apply. Moreover, agencies addressing underserved needs often prefer non-federal funding sources and turn to federal funds only as a last resort. To address this, our program continues to provide comprehensive technical assistance to ease the administrative burden and actively seeks new agencies eligible for CDBG funding.

AP-38 Project Summary

Project Summary Information

1	Project Name	2026 PY: Public Services
	Target Area	
	Goals Supported	Housing 1 Goal Homelessness 1 Goal Special Needs 3 Goal Community Development 3 Goal
	Needs Addressed	H1 Transportation Needs HM1 Homelessness Need SN3 Special Needs (Special Needs Populations) CD3 Expand Economic Opportunities
	Funding	CDBG: \$167,000.00
	Description	Public Service Projects
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	1,663 persons
	Location Description	Fountain, Unincorporated EPC, Manitou Springs, Calhan, Monument
	Planned Activities	<p>Center for Employment Opportunities – Colorado Transitional Employment Program HUD Matrix Code: 05H Employment Training Projected Allocated Funds: \$20,000.00 Households/Persons Assisted: 20 Service Areas: Fountain</p> <p>Envida – Expanding Transportation Access for Rural Residents HUD Matrix Code: 05E Transportation Services Projected Allocated Funds: \$25,000.00 Households/Persons Assisted: 1400 Service Areas: Unincorporated EPC</p> <p>Mission Medical Center – Expanding Medical Services HUD Matrix Code: 05M Health Services Projected Allocated Funds: \$20,000.00 Households/Persons Assisted: 59 Service Areas: Unincorporated EPC, Fountain, Manitou Springs</p> <p>Mt Carmel Veterans Service Center – Veterans Climb HUD Matrix Code: 05Z Other Public Services</p>

	<p>Projected Allocated Funds: \$30,000.00 Households/Persons Assisted: 80 Service Areas: Unincorporated EPC, Fountain, Manitou Springs, Calhan</p> <p>Porchlight Friends – Companionship Service HUD Matrix Code: 05A Senior Services Projected Allocated Funds: \$20,000.00 Households/Persons Assisted: 10 Service Areas: Unincorporated EPC, Fountain, Manitou Springs, Monument</p> <p>Serving Hope – Currency of Caring HUD Matrix Code: 05Z Other Public Services Projected Allocated Funds: \$20,000.00 Households/Persons Assisted: 80 Service Areas: Fountain, Calhan, Monument</p> <p>Special Kids Special Families – Zach’s Place Service Expansion HUD Matrix Code: 05B Services for Persons with Disabilities Projected Allocated Funds: \$32,000.00 Households/Persons Assisted: 14 Service Areas: Unincorporated EPC, Fountain</p>
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2	Project Name	2026 PY: Economic Development
	Target Area	
	Goals Supported	Community Development 3 Goal
	Needs Addressed	CD3 Expand Economic Opportunities
	Funding	CDBG: \$30,000.00
	Description	Economic Development Projects
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	20 jobs
	Location Description	Fountain, Palmer Lake, Manitou Springs, Monument
Planned Activities	Exponential Impact – Survive and Thrive SPICE HUD Matrix Code: 18B Technical Assistance Projected Allocated Funds: \$30,000.00 Households/Persons Assisted: 20 Service Areas: Fountain, Palmer Lake, Manitou Springs, Monument	

3	Project Name	2026 PY: Public Infrastructure
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Target Area	
Goals Supported	Special Needs 2 Goal Community Development 1 Goal
Needs Addressed	SN2 Special Needs (ADA) CD1 Improve Infrastructure
Funding	CDBG: \$405,000.00
Description	Public Infrastructure Projects
Target Date	12/31/2027
Estimate the number and type of families that will benefit from the proposed activities	4,090 persons
Location Description	Manitou Springs, Unincorporated EPC, Fountain, Calhan
Planned Activities	<p>City of Manitou Springs – Manitou Springs Duclou ADA Sidewalks/Ramps HUD Matrix Code: 03L Sidewalks Projected Allocated Funds: \$175,000.00 Households/Persons Assisted: 1600 Service Areas: Manitou Springs</p> <p>El Paso County Parks – Widefield Comm. Park Regional Trail Phase IV Paving HUD Matrix Code: 03L Sidewalks Projected Allocated Funds: \$140,000.00 Households/Persons Assisted: 1835 Service Areas: Unincorporated EPC, Fountain</p> <p>Town of Calhan – Sidewalks HUD Matrix Code: 03L Sidewalks Projected Allocated Funds: \$90,000.00 Households/Persons Assisted: 655 Service Areas: Calhan</p>

4	Project Name	2026 PY: Public Facilities
	Target Area	
	Goals Supported	Special Needs 2 Goal Community Development 2 Goal
	Needs Addressed	SN2 Special Needs (ADA) CD2 Improve Facilities
	Funding	CDBG: \$183,000.00
	Description	Public Facility Projects

Target Date	12/31/2027
Estimate the number and type of families that will benefit from the proposed activities	2,295 persons
Location Description	Monument, Ramah
Planned Activities	<p>Town of Monument – ADA Accessibility Public Parking HUD Matrix Code: 03G Parking Facilities Projected Allocated Funds: \$100,000.00 Households/Persons Assisted: 1435 Service Areas: Monument</p> <p>Town of Ramah – Ramah Playground Improvements HUD Matrix Code: 03F Parks, Recreational Facilities Projected Allocated Funds: \$83,000.00 Households/Persons Assisted: 860 Service Areas: Ramah</p>

5	Project Name	2026 PY: Housing
	Target Area	
	Goals Supported	Housing 2 Goal
	Needs Addressed	H2 Housing Rehabilitation Needs
	Funding	CDBG: \$200,000.00
	Description	Housing Projects
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	32 households
	Location Description	Unincorporated EPC, Fountain, Ramah, Palmer Lake, Manitou Springs
Planned Activities	<p>Brothers Redevelopment – Home Repair Program HUD Matrix Code: 14A Rehab: Single-Unit Residential Projected Allocated Funds: \$125,000.00 Households/Persons Assisted: 11 Service Areas: Unincorporated EPC, Fountain, Ramah</p> <p>Rebuilding Together Colorado – EPC Low-Income Home Preservation HUD Matrix Code: 14A Rehab: Single-Unit Residential Projected Allocated Funds: \$75,000.00 Households/Persons Assisted: 21 Service Areas: Unincorporated EPC, Fountain, Palmer Lake, Manitou Springs</p>	

6	Project Name	2026 PY: Administration
	Target Area	
	Goals Supported	
	Needs Addressed	
	Funding	CDBG: \$223,205.00
	Description	
	Target Date	12/31/2027
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Geographic areas of entitlement are based on HUD recognized low-to-moderate income area (LMA) census tract block groups within the jurisdiction. Areas with multiple LMA groups are identified are prioritized over smaller, isolated ones. The high priority areas are:

- Security-Widefield: This unincorporated area of El Paso County includes several LMA block groups, many near Fort Carson Army Base and the city of Fountain.
- City of Fountain: This municipality south of Colorado Springs, and located near Security-Widefield, has several LMA block groups and a large elderly population.
- Cimarron Hills: This community on the east side of Colorado Springs, near the Colorado Springs Airport and Schriever Air Force Base, consists of pockets of unincorporated El Paso County of varying size and nature (commercial and residential). It also contains the jurisdiction’s largest low-to-moderate income area.

The latest LMSID data shows that the areas mentioned above have not significantly improved since the last release.

Geographic Distribution

Target Area	Percentage of Funds

Table 4 – Geographic Distribution

Rationale for the priorities for allocating investments geographically

Priority locations in El Paso County are based on the number of LMA block groups and special population concentrations. Other areas are also considered important for improving ADA-accessibility and transportation; however, priority areas are the highest needs. The El Paso County Community Development Advisory Board (CDAB) decided to spread funding across the county, rather than focusing on one area. Projects in areas like Fountain or Security-Widefield can be phased in over time, fostering a more holistic community development process and encouraging public feedback between phases. Projects in low-to-moderate income areas are prioritized.

Discussion

El Paso County spans over 2,000 square miles, making it challenging to allocate funds across multiple issues. Each community has its own strengths, obstacles, and needs. Some areas lack affordable housing, while others face overcrowding and limited access to quality schools. By distributing funds across multiple communities, we aim to improve the quality of life for low-to-moderate income and special needs residents. The El Paso County CDBG program uses its Consolidated Plan goals to prioritize projects, increasing access to economic opportunities and driving long-term improvements through investments in infrastructure, facilities, services, economic development, and housing.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Across our community, the need for affordable housing is growing. Population changes, rising housing costs, and shifting household needs are placing increasing pressure on the local housing market. The 2025 Housing Needs Assessment conducted by El Paso County and the City of Colorado Springs projects that the county’s population will grow by 16.6 percent over the next 10 years, with residents age 65 and older continuing to represent the largest age group. Together, these trends are making it harder for many residents to find stable, attainable housing and highlights the need for a strategic use of resources to help the community keep pace with demand.

The assessment also shows that housing affordability is already a serious challenge for many households. About 28 percent of renter households are cost burdened, meaning they pay more than 30 percent of their income toward housing, and another 25 percent are severely cost burdened. Homeowners are somewhat less affected, but still strained, with 19 percent cost burdened and 10 percent severely cost burdened. The gap between incomes and housing costs is especially difficult for households earning below 30 percent of Area Median Income (AMI), where affordable options are in very short supply. As a result, many residents are forced to make tough choices between housing and other basic needs.

Adding to these challenges, the Housing Needs Assessment estimates the community is short approximately 35,297 housing units, with the greatest need among lower-income households. Housing quality is also an issue: more than 5 percent of existing homes lack complete kitchens or bathrooms and are considered substandard. These conditions can affect residents’ health, hygiene, and overall quality of life. Without continued investment and strong partnerships across the public, private, and nonprofit sectors, the community’s housing challenges are likely to grow in the years ahead.

One Year Goals for the Number of Households to be Supported	
Homeless	100
Non-Homeless	400
Special-Needs	210
Total	710

Table 6 – One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported Through	
Rental Assistance	10
The Production of New Units	0
Rehab of Existing Units	5
Acquisition of Existing Units	0
Total	15

Table 7 – One Year Goals for Affordable Housing by Support Type

Discussion

Due to persistently high construction costs, the El Paso County CDBG Program does not currently have sufficient resources to support the development of new affordable housing units. Additionally, housing market conditions and interest rate fluctuations continue to affect the feasibility of acquiring existing units. Available funding remains limited relative to the scale of community need.

Despite these constraints, the program continues to support affordable housing through homeowner rehabilitation, emergency rental and utility assistance, and targeted infrastructure improvements. Homeowner rehabilitation activities help low- and moderate-income homeowners preserve safe, stable, and affordable housing while maintaining the long-term benefits of homeownership. Emergency rental and utility assistance programs help households experiencing

financial hardship avoid eviction and homelessness. Infrastructure investments improve ADA accessibility for residents with disabilities and expand transportation connectivity in areas with existing affordable housing.

These activities are strategically prioritized to preserve the existing affordable housing stock and stabilize vulnerable households, consistent with the County's Consolidated Plan goals. Assistance is targeted to low- and moderate-income residents, with particular attention to seniors, persons with disabilities, and households at risk of homelessness. By focusing on preservation and stabilization, the County maximizes the impact of limited CDBG resources while responding to current market conditions.

El Paso County conducts outreach in each Commissioner District to increase awareness of affordable housing resources. Community Development Analysts distribute informational materials and maintain an online inventory of subsidized housing throughout the county. Engaging residents within their districts allows the County to better understand local housing needs, connect households to available resources, and ensure programs remain responsive to community priorities.

AP-60 Public Housing – 91.220(h)

Introduction

Public housing resources remain limited in El Paso County, particularly in rural and unincorporated areas outside of Colorado Springs. According to the 2025 Housing Needs Assessment, there are approximately 744 public housing units across El Paso County, representing about 13% of the County's total subsidized housing inventory of 5,796 units. Demand for these deeply affordable units remains high, particularly for households earning between 30% and 50% of Area Median Income (AMI), with waitlists for public housing and other deeply subsidized housing often reaching several hundred households.

The Housing Needs Assessment further indicates that among renter households earning less than 50% of AMI, only about 10% across the county live in subsidized housing, compared to approximately 17% statewide. This disparity suggests that the region's lowest-income residents face additional challenges accessing federally supported housing. Without access to income-restricted units, many low-income households must rely on an increasingly competitive private rental market or may be forced to rent substandard housing that does not adequately meet health, safety, or quality standards, increasing the risk of housing instability, overcrowding, or displacement.

The Housing Needs Assessment also identifies broader challenges associated with expanding subsidized housing in lower-density communities. Higher infrastructure costs, restrictive land use regulations, and community resistance can make it more difficult to site and develop subsidized housing in suburban and exurban areas of the county. At the same time, much of the existing public housing stock is aging and faces ongoing capital needs. Limited federal funding for maintenance and capital improvements has contributed to the deterioration of some properties, making preservation of existing subsidized units increasingly important.

In some cases, aging subsidized housing properties undergo ownership transitions as owners seek resources to address significant rehabilitation needs. When new ownership is paired with financing tools such as tax-exempt bonds or Low-Income Housing Tax Credits, redevelopment can preserve affordability while allowing substantial capital improvements to aging properties. However, when such funding sources are not secured, redevelopment may result in the conversion of previously subsidized units to market-rate housing, reducing the overall supply of income-restricted housing available to low-income households in the community.

Actions planned during the next year to address the needs to public housing

El Paso County does not allocate CDBG funds directly to public housing authorities. However, funded activities during Program Year 2026 support many of the same populations served by public housing, including low- and moderate-income households, seniors, individuals experiencing homelessness, veterans, and persons with disabilities.

Public service activities will provide employment support, transportation access, healthcare services, food assistance, and supportive services that help stabilize households and improve self-sufficiency. In addition, housing preservation programs will assist low-income homeowners with critical repairs and accessibility improvements, supporting housing stability and aging in place. Infrastructure projects will improve accessibility to public facilities and spaces, particularly for individuals with mobility challenges, including ADA-accessibility improvements in Calhan that may directly benefit residents of the Calhan Housing Authority.

While these activities do not directly fund public housing, they complement public housing efforts by addressing broader community needs and supporting low-income residents throughout El Paso County.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Due to rising homeownership costs in the region, limited funding is available to make market-rate homes affordable for low-income households. As a result, the El Paso County CDBG program does not currently focus on homeownership

opportunities specifically for public housing residents. However, the El Paso County Housing Authority administers the Pikes Peak Down Payment Assistance (PPDPA) program, which provides up to 6% of a home's purchase price as a deferred loan forgivable after 30 years. These funds may be used to assist with down payment and closing costs, helping income-eligible households overcome common barriers to homeownership.

The Calhan Housing Authority also encourages resident engagement by holding open public meetings where residents may participate and share feedback. Residents maintain direct communication with the Housing Authority director and regularly voice concerns and stay informed about housing authority updates.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Currently, there are no PHAs designated as troubled in our jurisdiction.

Discussion

El Paso County has a limited number of public housing authorities, each with constrained capacity and resources, which can affect their ability to expand or maintain affordable housing units. While the County does not directly fund public housing operations through CDBG, it continues to coordinate with local housing authorities and regional partners to identify opportunities that support low- and moderate-income residents.

Affordable housing remains a significant need throughout the county, particularly for households at the lowest income levels. The County's approach emphasizes collaboration and strategic investment, recognizing that CDBG funds alone are insufficient to support new public housing development. Regional coordination and leveraging of multiple funding sources remain critical to maintaining and expanding affordable housing opportunities.

In particular, partnerships between the El Paso County Housing Authority and other housing authorities in the region support the development and preservation of affordable multifamily housing. These efforts often include the use of tax credit financing and other tools that help maintain long-term affordability and ensure that units remain accessible to voucher holders.

The County will continue to work with housing authorities and other partners to support preservation efforts and identify opportunities for new development where feasible, with a focus on ensuring access to safe, stable, and affordable housing for residents across El Paso County.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Homelessness remains a significant and complex challenge in El Paso County. Multiple data sources identified in the 2025 Housing Needs Assessment (HNA) provide insight into the scale of the issue, though each has limitations. The 2025 Point-in-Time (PIT) Count identified 1,745 individuals experiencing homelessness in the Colorado Springs Continuum of Care, representing a 52 percent increase from 1,146 individuals counted in 2024. Broader administrative data suggest the number of residents experiencing housing instability may be substantially higher. Based on 2024 SNAP data, an average of 8,451 individuals, representing approximately 6,912 households, were experiencing homelessness at any given point in time in El Paso County. Additionally, an estimated 3,925 residents are considered at high risk of homelessness due to housing cost burdens, where “cost-burdened” is defined as housing costs exceeding 30 percent of household income and “severely cost-burdened” as housing costs exceeding 50 percent of household income.

Homelessness in El Paso County affects individuals across a wide range of age groups. In 2024, individuals under the age of 18 represented 23 percent of the homeless population, while young adults ages 18 to 24 accounted for 10 percent. The majority of individuals experiencing homelessness, 67 percent, were adults over the age of 24. Older adults also represent a notable share, with individuals age 55 and older accounting for 18 percent of the homeless population in 2024. These data demonstrate that homelessness affects families with children, young adults, and seniors across the community.

The region’s homelessness response system also faces challenges in helping individuals achieve long-term housing stability. Only about 12 percent of individuals exiting the homelessness system transition into permanent housing. Research suggests that approximately 30 percent of individuals experiencing homelessness may require permanent supportive housing due to chronic health conditions, disabilities, or other barriers that make it difficult to maintain housing without ongoing services. Regional estimates indicate a need for more than 2,800 supportive housing units that combine affordable housing with services such as healthcare, substance use counseling, and employment support.

While many homelessness services in the region have historically been concentrated in Colorado Springs, residents of unincorporated El Paso County and smaller municipalities also experience housing instability and homelessness. Because El Paso County Community Development Block Grant (CDBG) funds cannot be used within the City of Colorado Springs, the County has traditionally faced challenges funding programs addressing homelessness, as many service providers and clients were located within the city to access established resources. In recent years, however, more organizations have begun expanding outreach, prevention, and supportive services to residents in unincorporated areas of the county and nearby municipalities such as Manitou Springs and Fountain. This shift has created new opportunities for the County’s CDBG program to support programs that address homelessness and housing instability among eligible residents outside Colorado Springs.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

El Paso County works to reach individuals experiencing homelessness, including unsheltered populations, through partnerships with local service providers offering outreach, basic needs assistance, and wraparound services. In 2026, the County will fund several programs that engage individuals experiencing homelessness and assess their needs through direct service delivery. For example, Mt. Carmel Veterans Service Center will provide wraparound services and education to approximately 80 veterans exiting homelessness through its Veterans Climb program, supporting participants as they transition toward stability. Serving Hope will provide food services to approximately 80 individuals experiencing homelessness, creating regular points of contact that allow providers to connect individuals with additional

services and supports.

In addition to individuals experiencing literal homelessness, El Paso County recognizes a significant population of residents who are precariously housed, including those who are couch surfing, living in overcrowded conditions, or residing in substandard or unsafe housing. These households are often less visible—particularly in rural areas of the county—but remain at high risk of entering homelessness without intervention. Through partnerships with service providers, the County works to identify, engage, and assess the needs of these individuals through the delivery of transportation, healthcare, food assistance, and supportive services. These programs provide critical points of contact that allow providers to connect at-risk households with resources aimed at stabilizing housing and preventing homelessness.

The County also funds programs that address barriers commonly identified through outreach and engagement with homeless and at-risk populations. For example, Envida will expand transportation access for approximately 1,400 rural residents, improving connections to employment, healthcare, and supportive services. Mission Medical Center will expand access to healthcare services and health education for over 59 individuals, addressing critical needs often identified among individuals experiencing homelessness or housing instability.

The County supports system-level coordination to improve outreach and assessment efforts. A housing-focused Community Development Analyst serves on the Pikes Peak Continuum of Care board, which meets regularly to coordinate regional strategies for identifying and assisting individuals experiencing homelessness. Through this collaboration, the County contributes to coordinated entry efforts and broader system planning to ensure individuals are assessed and connected to appropriate housing and services.

Consistent with the County's Consolidated Plan, El Paso County prioritizes engagement with providers serving rural and underserved areas, where homelessness is often less visible and more difficult to address. The County continues to strengthen partnerships with organizations expanding outreach, prevention, and supportive services beyond Colorado Springs into unincorporated areas and smaller municipalities, helping to ensure that individuals experiencing homelessness throughout the region—including those who are unsheltered or precariously housed—are identified and connected to needed resources.

Addressing the emergency shelter and transitional housing needs of homeless persons

Emergency shelter and transitional housing services in El Paso County are primarily located within the City of Colorado Springs, where the majority of the region's shelter capacity and service providers are concentrated. Due to CDBG program geographic eligibility requirements, the County does not directly fund emergency shelter or transitional housing operations. These activities continue to be supported by the City of Colorado Springs and other regional funding sources.

While the County does not directly fund shelter facilities, it supports individuals experiencing homelessness and those at risk of homelessness through complementary services that help address immediate needs and reduce barriers to housing stability. Funded programs provide services such as food assistance, healthcare, transportation, and supportive services, which are critical for individuals seeking to access or maintain shelter and transitional housing. These efforts also help stabilize households and prevent entry into homelessness, particularly in rural and unincorporated areas where shelter resources are limited.

The County has also seen an increase in applications from organizations seeking to expand outreach and services to individuals experiencing homelessness in unincorporated areas and smaller municipalities. While not all of these projects were selected for funding during this program year, this trend reflects growing recognition of unmet needs outside of Colorado Springs and increasing provider capacity to serve these areas. The County will continue to encourage and prioritize proposals that extend services to eligible areas and improve access to shelter and housing resources for residents throughout the region.

In addition, El Paso County participates in regional coordination efforts through the Pikes Peak Continuum of Care,

supporting a system-wide approach to addressing emergency shelter and transitional housing needs. Through this collaboration, the County contributes to planning and coordination efforts that improve access to shelter and housing resources for residents across the region, including those living outside of Colorado Springs.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

El Paso County supports efforts to help individuals and families experiencing homelessness transition to permanent housing and achieve long-term stability through a combination of housing development and supportive services. Through the El Paso County Housing Authority, the County supports the development and preservation of affordable housing units, expanding housing opportunities for low-income households, including those exiting or at risk of homelessness.

In addition, the County funds programs that help individuals overcome barriers to obtaining and maintaining housing. In 2026, Mt. Carmel Veterans Service Center will provide employment support, vocational training, and case management to approximately 80 veterans exiting homelessness, helping participants increase income and secure stable housing. These services are designed to promote long-term independence and reduce returns to homelessness.

The County also invests in services that support housing stability and shorten the length of time individuals experience homelessness. Envida improves access to employment, housing, and supportive services for rural residents, while Mission Medical Center addresses critical health needs that can otherwise limit an individual's ability to secure or retain housing.

El Paso County further emphasizes prevention and long-term stability for individuals and families at risk of returning to homelessness, particularly in rural and underserved areas. Through coordination with the Pikes Peak Continuum of Care, the County supports a system-wide approach that prioritizes individuals with the highest needs, facilitates access to available housing resources, and promotes successful transitions to permanent housing across the region.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

El Paso County supports efforts to prevent homelessness among low-income individuals and families through housing stabilization strategies, supportive services, and coordination with public and private systems of care. The County recognizes that many at-risk households—particularly in rural areas—may be less visible, including individuals who are doubled up or living in substandard or unsafe housing, and prioritizes strategies that stabilize these households before they enter homelessness. In 2026, the County will fund programs such as Brothers Redevelopment and Rebuilding Together Colorado to provide emergency home repairs and accessibility improvements, allowing low-income homeowners to remain safely housed and avoid displacement.

In addition, El Paso County emphasizes coordination with healthcare providers, behavioral health systems, corrections, and other public and private agencies to support individuals transitioning from institutional settings or receiving ongoing services. Through participation in the Pikes Peak Continuum of Care and ongoing collaboration with regional partners, the County promotes a coordinated approach to homelessness prevention that connects individuals and families to housing resources, supportive services, and income opportunities, reducing the likelihood of homelessness

and supporting long-term stability.

Discussion

El Paso County's 2022-2026 Consolidated Plan and recent Housing Needs Assessment highlight the scale and complexity of homelessness in the region, including rising housing costs, limited affordable housing options, and gaps in supportive services. These challenges are compounded in rural and unincorporated areas, where homelessness is often less visible and access to services is more limited. The County continues to face constraints related to available funding and the geographic limitation that restricts the use of CDBG funds within the City of Colorado Springs, where many shelter and service resources are concentrated.

Despite these challenges, El Paso County is seeing increased interest from service providers seeking to expand outreach and supportive services to rural and underserved areas. The County will continue to build on this momentum by prioritizing partnerships that extend services beyond Colorado Springs, supporting housing stabilization and prevention efforts, and strengthening coordination with regional partners. Through ongoing collaboration with the Pikes Peak Continuum of Care and other stakeholders, the County aims to improve access to housing and services, reduce barriers to stability, and address homelessness across the full continuum of need.

AP-75 Barriers to Affordable Housing – 91.220(j)

Introduction

Barriers to affordable housing often stem from restrictive policies, administrative rules and regulations, market conditions, public and private systems, and broader economic factors. The 2022–2026 Consolidated Plan and Housing Needs Assessment identify persistent challenges in El Paso County, including high land and construction costs, limited access to financing, regulatory and development-related constraints, and a mismatch between the available housing stock and the needs of low- and moderate-income households.

The Housing Needs Assessment (HNA) indicates that development costs have risen significantly in recent years, with total costs increasing by approximately 30 percent due to financing complexities, regulatory compliance requirements, and design standards associated with public funding. Data from the Colorado Housing and Finance Authority (CHFA) show that the average per-unit cost of developing an affordable housing unit in Colorado reached approximately \$519,000 in 2025. The Assessment also notes that regulatory delays in permitting and review processes can increase development costs and create uncertainty in project timelines, which may deter investment in new housing development.

Rising rental costs combined with limited income growth continue to exacerbate housing affordability challenges. The Housing Needs Assessment indicates that renter housing affordability is strongly tied to income, with approximately four out of five renter households earning less than \$75,000 paying more than 30 percent of their income toward housing costs. Conditions are most severe in unincorporated El Paso County, where approximately 85 percent of lower- and moderate-income renters are classified as cost-burdened or severely cost-burdened, indicating a significant shortage of rental units affordable to these households.

The Housing Needs Assessment also identifies challenges related to housing stability and the condition of existing housing. Households at risk of homelessness often experience severe cost burdens, unstable or overcrowded living conditions, and limited access to affordable housing. While renters make up the majority of this population, some low-income homeowners—particularly seniors, those behind on mortgage payments, or those living in substandard housing—also face increased vulnerability to housing loss. The need for home repairs and accessibility modifications can further strain limited household resources, contributing to housing instability and the potential loss of safe and habitable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

El Paso County recognizes that public policies and regulatory processes can create barriers to the development and preservation of affordable housing. While broader market conditions remain outside of the County's control, the County continues to evaluate and improve local policies, procedures, and systems that influence housing outcomes.

Actions taken to reduce the impact of these barriers include efforts to improve the efficiency, consistency, and predictability of permitting and development review processes, as well as ongoing evaluation of policies that may contribute to increased development costs or delays. These efforts are intended to reduce uncertainty and support a more favorable environment for the development and preservation of affordable housing.

In addition to regulatory considerations, El Paso County supports programs that address financial and physical barriers to maintaining safe and stable housing. Through partnerships with local organizations, the County invests in activities that preserve existing housing stock, address deferred maintenance, and improve accessibility for residents with mobility needs. Programs administered by organizations such as Brothers Redevelopment and Rebuilding Together Colorado provide emergency home repairs and accessibility modifications, helping low- and moderate-income

households remain in safe and habitable housing.

The County also supports services that promote housing stability for vulnerable populations, including those at risk of homelessness. Funded programs provide critical assistance such as case management, transportation access, healthcare services, and supportive services for seniors, veterans, and individuals with disabilities. For example, organizations such as Mt. Carmel Veterans Service Center and Envida provide wraparound and supportive services that help individuals maintain housing stability and access essential resources. These efforts help mitigate the effects of housing instability and reduce pressure on the limited supply of affordable housing.

Collectively, these actions aim to reduce regulatory barriers, support the preservation of existing housing, and improve housing stability for low- and moderate-income residents in El Paso County.

Discussion

El Paso County addresses barriers to affordable housing by leveraging a combination of federal, state, and local resources to support housing across the continuum. In addition to administering Community Development Block Grant (CDBG) funds, the County's Economic Development team staffs the El Paso County Housing Authority, which manages a local housing trust fund. Together, these resources help address financial and structural barriers that limit the development and preservation of affordable housing.

These efforts include providing financial support for the development of affordable rental housing, including gap financing for projects utilizing federal and state housing tax credits. The County also invests in programs that assist low- and moderate-income households with rental and utility costs, helping to reduce housing instability and prevent displacement. Additionally, funding is directed toward programs that preserve the existing housing stock through emergency home repairs and accessibility improvements, particularly for seniors and individuals with disabilities.

Despite these efforts, rising housing costs and limited supply continue to present challenges for many residents. Increasing development costs, constrained housing inventory, and strong population growth continue to place upward pressure on rents and home prices, making it difficult for lower-income households to access and maintain stable housing. As a result, the County remains focused on supporting programs and partnerships that address these ongoing barriers and promote access to safe, stable, and affordable housing for low- and moderate-income residents.

AP-85 Other Actions – 91.229(k)

Introduction

The Community Development Block Grant (CDBG) allocation alone cannot meet the full range of needs identified in the 2022–2026 Consolidated Plan. As housing costs rise and demand continues to outpace supply, El Paso County prioritizes leveraging both financial and technical resources to maximize impact. The County partners with private lenders, developers, nonprofit organizations, and consultants to expand capacity, provide expertise, and implement effective, community-based solutions. High-performing programs are elevated to the Community Development Advisory Board (CDAB) to support strategic investment decisions.

Consistent with findings from the 2025 Housing Needs Assessment, the County recognizes the importance of aligning limited federal resources with broader economic and housing strategies. This includes supporting efforts that increase housing stability, improve access to infrastructure, and expand economic opportunity for low- and moderate-income residents.

The County also prioritizes HUD-designated Opportunity Zones as a tool to attract investment and support community development goals. These areas provide a framework to:

- Promote economic recovery
- Support workforce and affordable housing
- Expand infrastructure and broadband access
- Encourage investment in emerging and high-growth businesses
- Revitalize underutilized properties through targeted capital improvements

In 2026, El Paso County will continue evaluating local Opportunity Zones to ensure alignment with CDBG priorities and will incorporate HUD guidance to more effectively leverage these areas for equitable economic development.

Actions planned to address obstacles to meeting underserved needs

El Paso County recognizes that low-income households, seniors, individuals with disabilities, and others face ongoing barriers such as rising housing costs, limited accessible housing, and gaps in service availability in rural and unincorporated areas. To address these challenges, the County will continue to allocate CDBG funds to programs that provide critical services, housing rehabilitation, and infrastructure improvements.

The County prioritizes partnerships with nonprofit service providers to extend the reach of limited federal resources, particularly in areas where services have historically been concentrated in Colorado Springs. Ongoing efforts will support expanding services into outlying communities, improving geographic equity, and reducing barriers related to transportation, accessibility, and awareness of available programs.

Actions planned to foster and maintain affordable housing

To foster and maintain affordable housing, El Paso County will continue to invest in housing rehabilitation, accessibility modifications, and emergency repair programs that preserve the existing housing stock. These efforts are particularly important as the Housing Needs Assessment highlights the growing number of cost-burdened households and the limited supply of affordable units.

A key component of this strategy is the County's partnership with Brothers Redevelopment, which helps low-income senior residents age in place by addressing emergency home repairs such as failed water heaters and accessibility barriers like ADA-inaccessible entryways. These improvements preserve both housing affordability and resident safety, allowing seniors to remain in their homes and communities. In addition to stabilizing housing, these efforts support overall well-being and can contribute to improved health outcomes for older adults.

In 2026, Brothers Redevelopment is expected to continue assisting low-income senior households through CDBG-funded rehabilitation activities, building on prior year investments that supported multiple families.

The County also supports affordable housing through partnerships with local housing authorities and nonprofit organizations, including down payment assistance programs that help income-qualified households achieve homeownership when feasible. While market conditions present challenges, these coordinated efforts help stabilize housing for low- and moderate-income residents and prevent displacement.

Actions planned to reduce lead-based paint hazards

El Paso County will continue to address lead-based paint hazards through its housing rehabilitation activities, primarily in partnership with Brothers Redevelopment. As part of these efforts, all rehabilitation work is conducted in accordance with HUD's Lead Safe Housing Rule and applicable federal regulations.

Brothers Redevelopment follows established lead-safe work practices, including required testing when rehabilitation activities disturb painted surfaces above federal threshold levels. When lead-based paint hazards are identified, appropriate mitigation measures are incorporated into the project scope to ensure that assisted homes are safe for occupants.

These activities prioritize older housing units and low-income households who may lack the resources to address lead hazards independently. Through this approach, the County reduces health risks—particularly for children and other vulnerable populations—while preserving the safety and quality of the existing housing stock.

Actions planned to reduce the number of poverty-level families

Reducing poverty requires a coordinated approach that connects residents to housing stability, economic opportunity, and supportive services. El Paso County works to reduce the impacts of poverty by partnering with agencies that effectively serve low- and moderate-income residents. Subrecipients play a critical role in delivering community-based programs that promote self-sufficiency and long-term stability.

CDBG-funded projects improve quality of life and support economic resilience, particularly in rural and underserved areas such as Calhan, Green Mountain Falls, Fountain, Palmer Lake, Manitou Springs, Monument, Ramah, and unincorporated portions of the county. These investments help address geographic disparities in access to services and resources.

In response to evolving community needs, the County is placing increased emphasis on expanding outreach and services to individuals experiencing homelessness in outlying municipalities. While services have historically been concentrated in Colorado Springs, recent trends indicate a growing need in more rural and suburban areas of the county. To address this shift, the County is supporting efforts to bring outreach, navigation, and supportive services directly to these communities, helping connect individuals to housing resources and reduce barriers to assistance.

Through these coordinated efforts, El Paso County supports residents in achieving greater economic stability while reducing the number of households experiencing poverty over time.

Actions planned to develop institutional structure

El Paso County maintains a strong institutional structure by leveraging partnerships among public agencies, nonprofit organizations, housing authorities, and private sector stakeholders to deliver housing and community development programs. Coordination among these entities is well-established, supported by active nonprofit networks and collaborative public housing authorities that work together to address local needs.

Efforts to support individuals experiencing homelessness and those at risk of housing instability are strengthened through coordinated systems such as the United Way 2-1-1 resource network and the Pikes Peak Continuum of Care, which enhance service navigation, intake coordination, and regional planning.

The County provides oversight, technical assistance, and performance monitoring to ensure compliance with federal requirements and effective program delivery. The Community Development Advisory Board (CDAB) further supports this structure by reviewing funding applications and making recommendations that align with identified community priorities.

While the County benefits from strong partnerships, challenges remain; including barriers to service access, limited outreach in rural areas, and constrained funding from state and federal sources. In addition, varying levels of organizational capacity and limited private sector awareness of poverty-related issues can impact service delivery.

To address these challenges, El Paso County will continue to strengthen coordination, expand outreach efforts, and support capacity-building among partner agencies to ensure a more efficient, responsive, and equitable service delivery system.

Actions planned to enhance coordination between public and private housing and social service agencies

El Paso County actively coordinates with a wide range of public and private partners to maximize the impact of available resources. This includes collaboration with housing authorities, nonprofit service providers, local municipalities, and regional organizations involved in housing, homelessness, and community development efforts.

CDBG staff play a central role in coordinating and managing the program to ensure effective implementation. This includes maintaining ongoing communication with partner agencies, conducting consultations, attending regional meetings, and fostering open dialogue with subrecipients, advisory committees, and the public. These efforts help align program goals with evolving community needs and support continuous improvement in service delivery.

The County also prioritizes participation in regional coordination efforts, including housing and homelessness discussions, to strengthen alignment across jurisdictions and reduce duplication of services. As needs evolve—particularly in outlying and underserved areas—these partnerships are critical to expanding access to housing and supportive services.

El Paso County remains committed to an inclusive and collaborative approach, maintaining an open process that encourages new housing and social service agencies to participate in the CDBG program. By strengthening these partnerships, the County enhances coordination, improves service accessibility, and ensures a more efficient and responsive system for residents in need.

Discussion

El Paso County continues to build on a strong foundation of partnerships with nonprofit organizations, local governments, housing authorities, and regional service providers to effectively deliver CDBG-funded programs. Through these collaborations, the County leverages limited federal resources to address a wide range of housing, infrastructure, and service needs for low- and moderate-income residents.

As community conditions evolve, the County remains focused on expanding the reach and effectiveness of its programs—particularly in rural and underserved areas where gaps in services persist. Increased interest from new and existing partners in serving outlying communities reflects a growing alignment with these priorities and presents opportunities to enhance service delivery.

Moving forward, El Paso County will continue to strengthen partnerships and support coordinated, community-based approaches that promote housing stability, economic opportunity, and access to essential services. These efforts will help ensure that limited resources are used effectively to improve outcomes for residents most in need.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The County's CDBG activities aim to benefit low- and moderate-income residents and communities by addressing affordable housing, homelessness, and community development needs. The goals are to provide decent affordable housing, create suitable living environments, and expand economic opportunities. Expected outcomes include: (1) improved affordability through affordable housing creation or maintenance, (2) better ADA-accessibility with improved infrastructure, facilities, housing, or shelter for low- and moderate-income residents, including those with disabilities or special needs, and (3) sustainable improvements to communities, making them livable and viable for low- and moderate-income individuals.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed: \$0.00
 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan: \$0.00
 3. The amount of surplus funds from urban renewal settlements: \$0.00
 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan: \$0.00
 5. The amount of income from float-funded activities: \$0.00
- Total Program Income: \$0.00

Other CDBG Requirements

1. The amount of urgent need activities: 0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income: 80%

Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

Annual objectives, priority needs, proposed outcomes, and accomplishments are outlined earlier in this AAP. Projects and programs addressing these needs and goals are detailed in the 2022-2026 Consolidated Plan.